

# Info Edge (India) Limited

India's internet classifieds company

Sept, 2015

# Disclaimer

This presentation has been prepared by Info Edge (India) Limited (the "Company") solely for information purposes without any regard to any specific objectives, financial situations or information needs of any particular person. This presentation and its contents are confidential and should not be copied, distributed, disseminated, published or reproduced, in whole or part, or disclosed by recipients directly or indirectly to any other person. By reviewing this presentation, you agree to be bound by the trailing restrictions regarding the information disclosed in these materials.

This presentation contains statements that constitute forward-looking statements. These statements include descriptions regarding the intent, belief or current expectations of the Company or its directors and officers with respect to the results of operations and financial condition of the Company. These statements can be recognized by the use of words such as "expects," "plans," "will," "estimates," "projects," or other words of similar meaning. Such forward-looking statements are not guarantees of future performance and involve risks and uncertainties, and actual results may differ from those in such forward-looking statements as a result of various factors and assumptions which the Company believes to be reasonable in light of its operating experience in recent years. The risks and uncertainties relating to these statements include, but not limited to, risks and uncertainties, regarding fluctuations in earnings, our ability to manage growth and competition, among others. The Company does not undertake any obligation to revise or update any forward-looking statement that may be made from time to time by or on behalf of the Company. Given these risks, uncertainties and other factors, viewers of this presentation are cautioned not to place undue reliance on these forward-looking statements.

No representation, warranty, guarantee or undertaking, express or implied, is or will be made as to, and no reliance should be placed on, the accuracy, completeness, correctness or fairness of the information, estimates, projections and opinions contained in this presentation. Potential investors must make their own assessment of the relevance, accuracy and adequacy of the information contained in this presentation and must make such independent investigation as they may consider necessary or appropriate for such purpose. Such information and opinions are in all events not current after the date of this presentation. Further, past performance of the Company is not necessarily indicative of its future results. Any opinions expressed in this presentation or the contents of this presentation are subject to change without notice. This presentation should not be construed as legal, tax, investment or other advice.

Neither the Company nor any placement agent, promoters or any other persons that may participate in any offering of any securities of the Company shall have any responsibility or liability whatsoever for any loss howsoever arising from this presentation or its contents or otherwise arising in connection therewith.

This presentation does not constitute or form part of and should not be construed as, directly or indirectly, any offer or invitation or inducement to sell or issue, or any solicitation of any offer to purchase or subscribe for, any securities of the Company by any person in any jurisdiction, including in India, the United States, Australia, Canada or Japan, nor shall it or any part of it or the fact of its distribution form the basis of, or be relied on in connection with, any investment decision or any contract or commitment therefore.

Securities of the Company may not be offered or sold in the United States absent registration or an applicable exemption from registration under the United States Securities Act of 1933, as amended.

This presentation is not a prospectus, a statement in lieu of a prospectus, an offering circular, an advertisement or an offer document under the Companies Act, 2013, the Securities and Exchange Board of India (Issue of Capital and Disclosure Requirements) Regulations, 2009, as amended, or any other applicable law in India

---

All figures mentioned are for Info Edge (India) Ltd. as a standalone entity and are as of June 30, 2015 or for the quarter ended June 30, 2015, unless indicated otherwise

Q1 FY16 or Q1 FY15 - 16 means the period April 1, 2015 to June 30, 2015

FY16 or FY 15-16 or FY 2016 means the Financial Year starting April 1, 2015 and ending March 31, 2016

INR M means Indian Rupees in million

# Our online businesses



India's no. 1 jobsite  
Division of Info Edge



India's no. 3 matrimonial site  
Division of Info Edge



Job site focused on the  
Gulf market



India's leading real estate site  
Division of Info Edge



India's leading education listings site  
Division of Info Edge

# Strategic investments

The logo for Zomato, featuring the word "zomato" in a bold, black, lowercase sans-serif font, followed by ".com" in a smaller font size.

India's leading restaurant ratings and review site  
Shareholding ~50%\*

The logo for Meritnation, featuring a green butterfly icon to the left of the word "meritnation" in a colorful, lowercase sans-serif font, followed by ".com" in blue. Below it, the tagline "school made easy" is written in a smaller, grey font.

India's leading education site for school children  
Shareholding ~59%\*

The logo for Mydala, featuring the word "mydala" in a stylized, lowercase sans-serif font with "my" in pink and "dala" in blue, followed by ".com" in pink. Below it, the tagline "We Bargain. You Gain." is written in a smaller, pink font.

Deals and discounts site with a merchant platform  
Shareholding ~45%\*

The logo for Policybazaar, featuring the word "policybazaar" in a blue, lowercase sans-serif font, followed by ".com" in a blue circle with a registered trademark symbol. Below it, the tagline "compare kiya kya?" is written in a smaller, black font.

India's leading financial products comparison site  
Shareholding ~18%\*

The logo for Canvera, featuring the word "Canvera" in a blue, lowercase sans-serif font with a green and orange leaf-like graphic above the "v". Below it, the tagline "preserving memories" is written in a smaller, grey font.

India's leading site for professional photographers  
Shareholding ~36 %\*



Designing and selling fun products  
Shareholding ~37 %\*

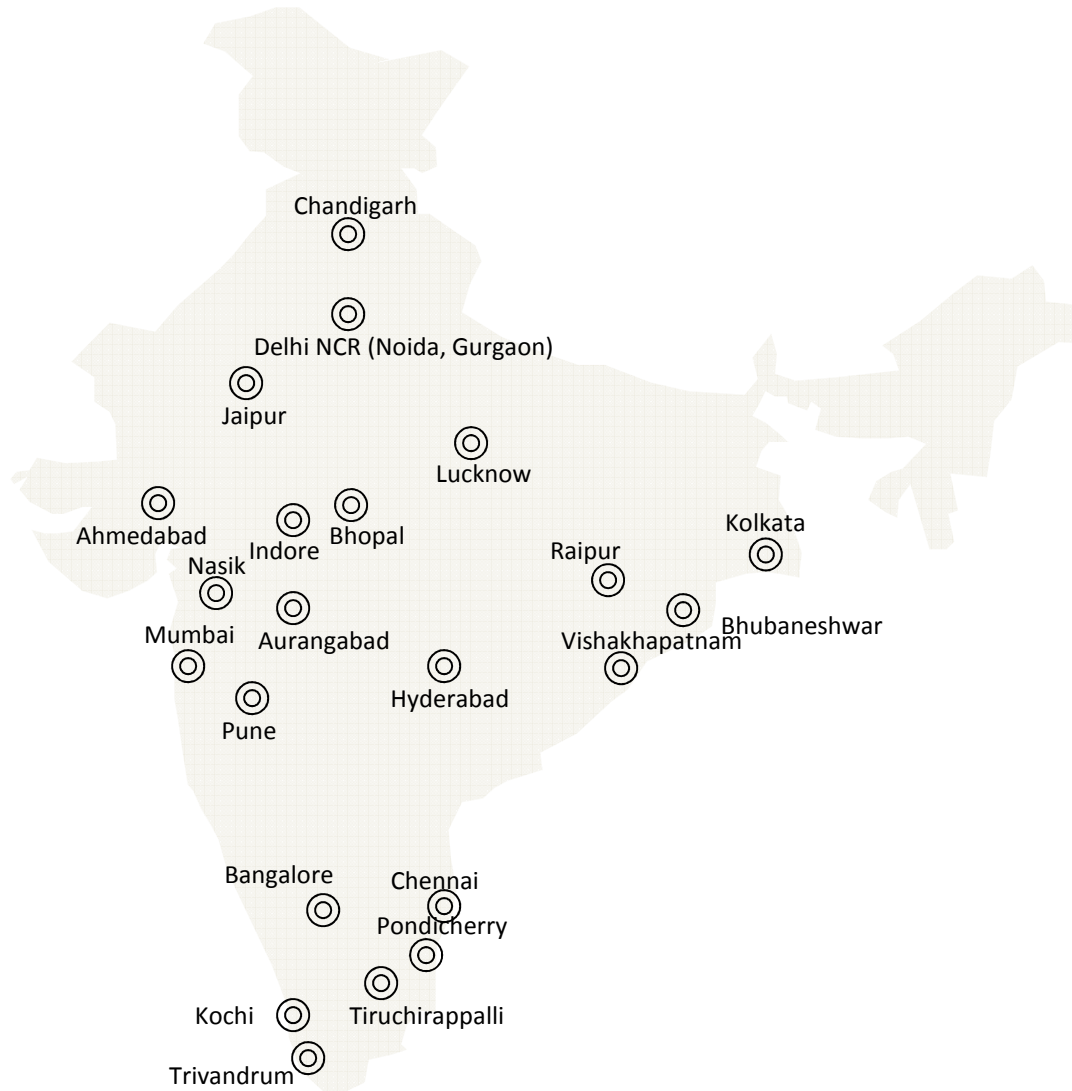
\* Approximate shareholding on fully disbursed and converted basis, held directly or indirectly (through subsidiaries, associates or affiliates) as of July 31, 2015

# Our brands are market leaders

- Internal businesses
  - Naukri
  - 99acres
  - Shiksha
- Strategic investments
  - Zomato
  - Policybazaar
  - Meritnation
  - Canvera
  - Mydala

# Nationwide sales/customer interface infrastructure

Info Edge sales offices illustrative map



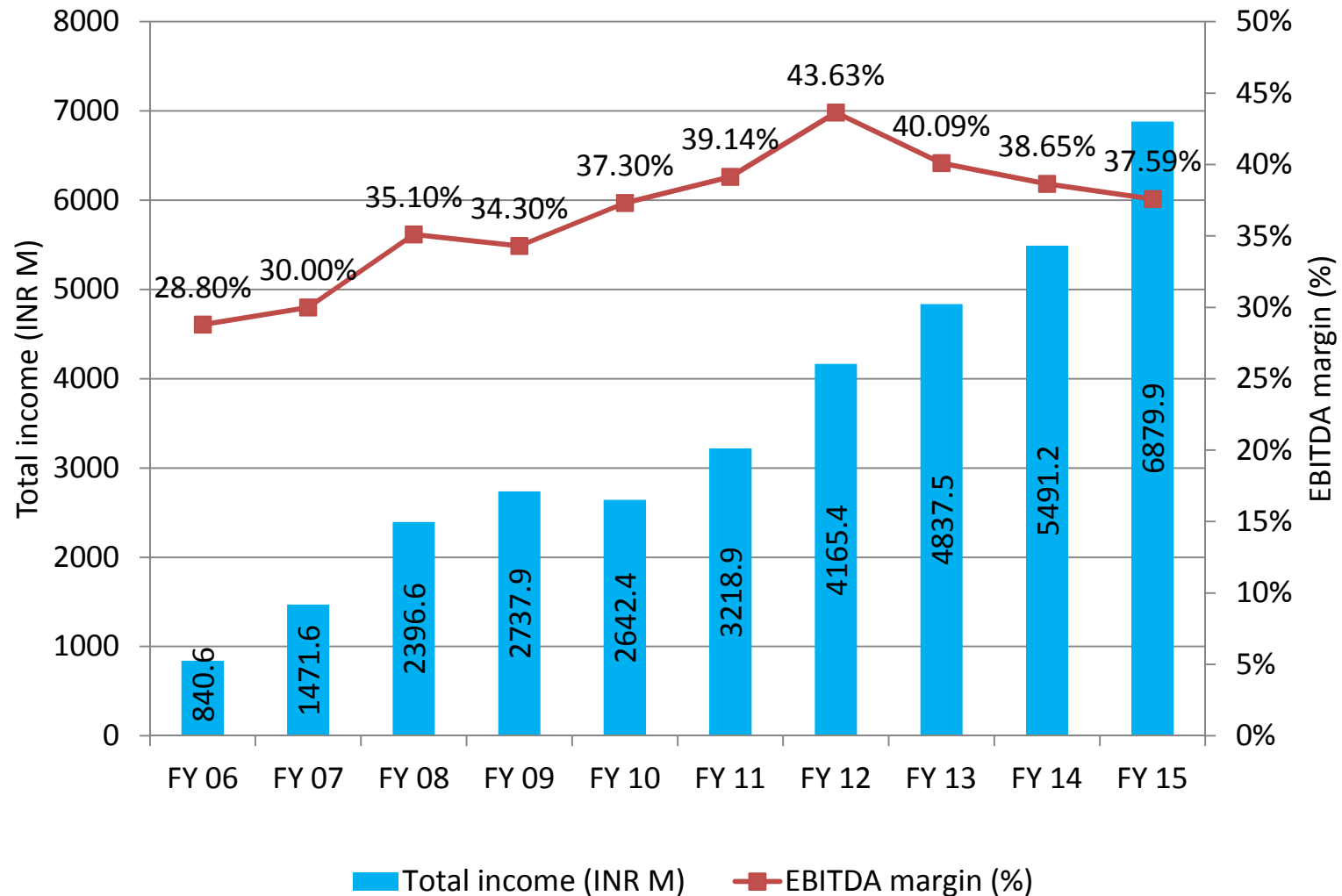
## Key Observations

- Nation wide coverage through 62 company branch offices in 43 cities in India
- ~ 2780 sales/ servicing/ client facing staff or 69% of the company's\* workforce of ~4049
- Only "dot com" player with this kind of sales organization

\* Including allcheckdeals, a wholly owned subsidiary

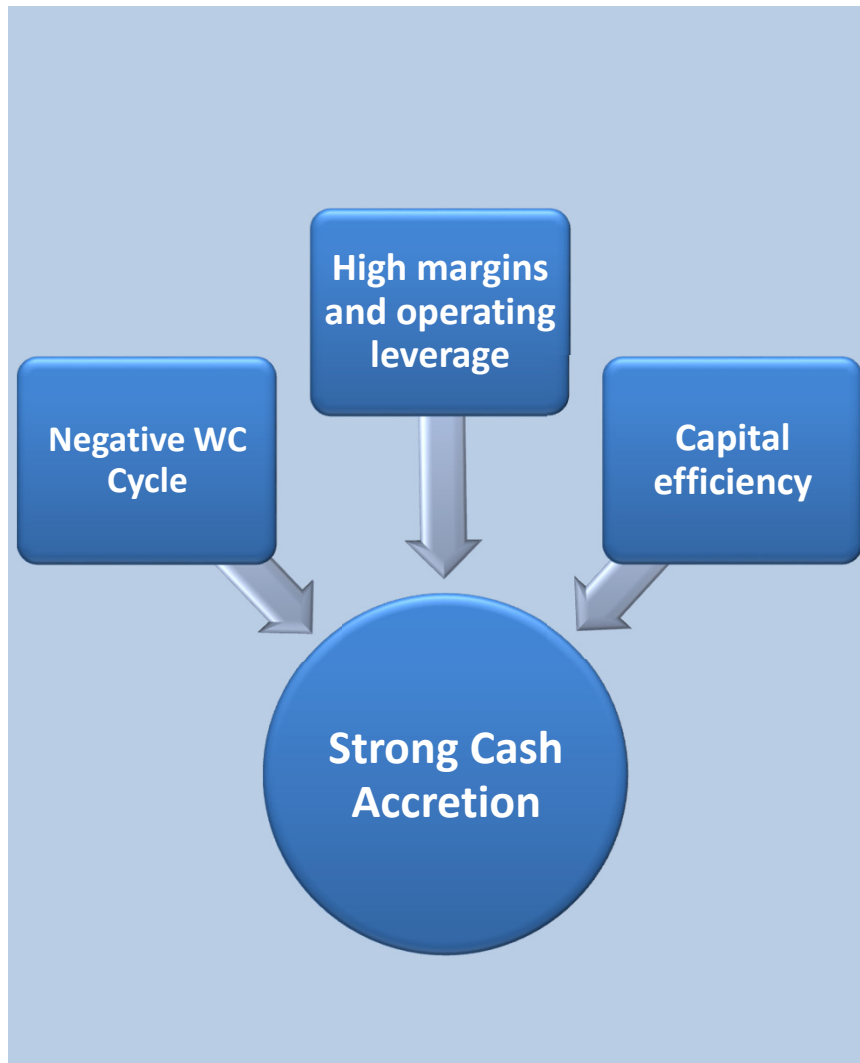
# Strong financial performance track record

Total Income and EBITDA margin for the standalone entity, 2006 – 2015

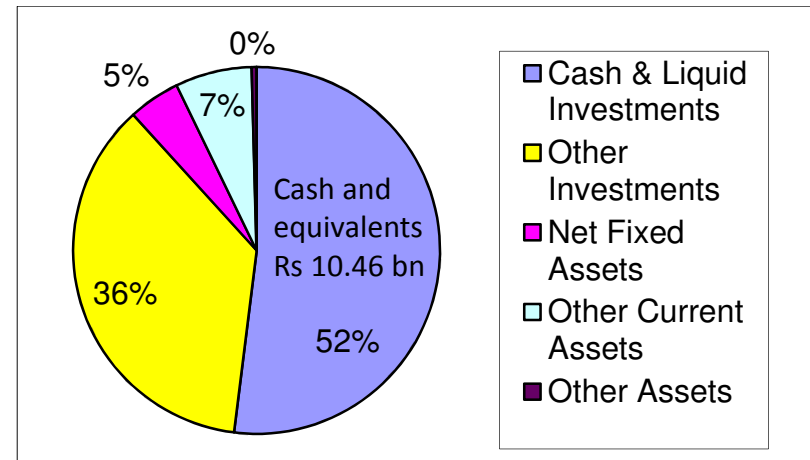


Margins could decline in FY 16 on account of continued investments in 99 acres

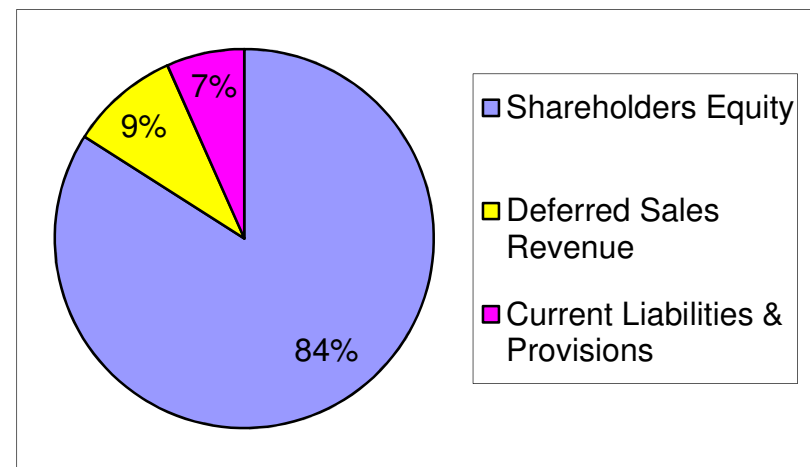
# Capital efficiency, high EBITDA margins and negative working capital have led to a strong balance sheet



Assets



Liabilities



As of June 30, 2015



# Board of Directors

## Whole time

### **Sanjeev Bikhchandani (52)**

Founder and Executive Vice  
Chairman

BA Econ. St. Stephen's.

PGDM IIM-A

Previously with GlaxoSmithKline

### **Hitesh Oberoi (43)**

Managing Director and CEO

B.Tech IIT Delhi,

PGDM IIM-B

Previously with HLL (Unilever)

### **Chintan Thakkar (48)**

Director and CFO

Chartered Accountant

Previously with Computer  
Associates, India

## Non Executive

### **Kapil Kapoor (50)**

Chairman & Non Executive  
Director

B.A.Econ, PGDM IIM-A

Previously COO (Global Business  
Development), Timex Group

## Independent

### **Saurabh Srivastava (69)**

Independent Director

B.Tech IIT Kanpur,

M.Sc Harvard

Founder IIS Infotech

(Now Xansa)

NASSCOM, TIE

### **Arun Duggal (68)**

Independent Director

B.Tech IIT Delhi,

PGDM IIM-A

Previously with

Bank of America &

HCL Technologies

### **Bala Deshpande (49)**

Independent Director

MA Econ., MMS JBIMS

Sr. MD, New Enterprise  
Associates (NEA)

### **Naresh Gupta (48)**

Independent Director

B Tech IIT Kanpur, Ph.D, University  
of Maryland

Previously MD, Adobe India

### **Sharad Malik (51)**

Independent Director

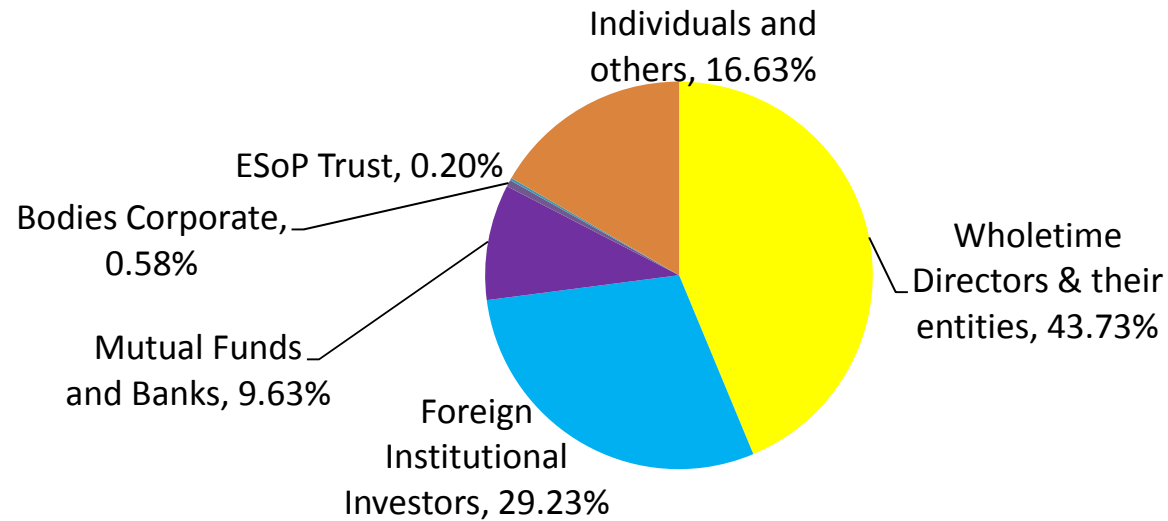
B Tech IIT-D, MS, PhD, University  
of California

Chair-(Deptt. of Electrical  
Engineering), Princeton University

# Corporate governance

- Independent Directors are a majority on the Board
- Separation of Chairman and CEO role
- Non Executive Chairman
- Statutory Audit performed by PWC
- Internal Audit performed by an external firm
- Audit committee comprises of only Independent Directors
- Disclosure of quarterly balance sheet and cash flow statements though not mandatory in India
- Formal dividend policy
- Whistle blower mechanism

# ~44% shareholding is with the Founding management group and ~29% with FIIs (as of June 30, 2015)



HDFC Mutual Fund	3.34%
Nalanda India Equity Fund	3.20%
Aranda Investments (Mauritius) Ltd.	2.72%
Matthews	2.55%
Reliance Mutual Fund	2.47%
Amansa Holdings Pvt Ltd.	2.24%
FIL Investment (Mauritius) Ltd.	1.35%
Axis Mutual Fund	1.14%
WF Asian Smaller Companies Fund	1.14%
Emerging Markets Growth Fund Inc	1.07%
Capital Group	0.92%
T Rowe Price	0.79%

Founders committed to growing the company

Total number of issued and paid up shares of Rs 10 each are 120.41 million (post 1:1 bonus in Sept, 2010, 1:1 bonus in Jun, 2012 and dilution (QIP) in Sept, 2014)

# Naukri

All Jobs

IIT/IIM Jobs

Govt. Jobs

International Jobs

Skills, Designations, Companies

Location

Experience ▾

Salary ▾

**Search**

Advanced Search

Enter Email ID to Register

Create Password

I agree to the [Terms and Conditions](#)

**Post your CV**

Browse Jobs

All Jobs

Jobs by Company

Jobs by Category

Jobs by Location

Jobs by Designation

Jobs by Skill

**JOIN HCL**

**VIVO**

 **Cognizant**

**IndiGo IGT ITQ  
IGH IGAT**

**click to apply**

Get best matched jobs on your email. No registration needed

**Create a Job Alert**

Top Employers



Best Places to Work

All Sectors

Information Technology

Manufacturing

Services

Information Technology

ION Trading

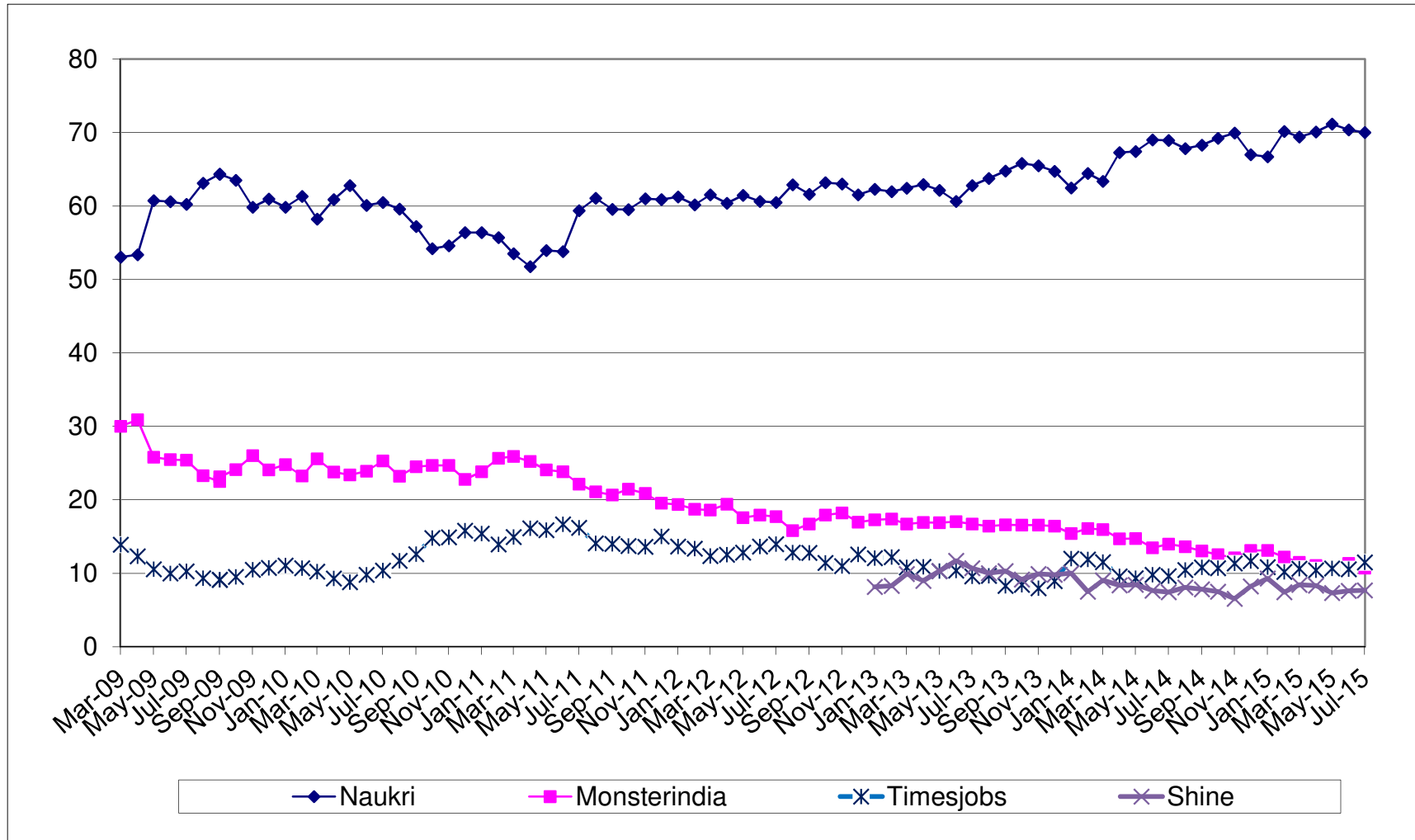
SRL Limited

**naukri**  
**FASTFORWARD**  
Speed Up Your Career

# Naukri is the dominant leader in the online job market

- Over 70% traffic share in Q1 FY 15-16 (Source : comScore)
- 180,000+ jobs and 42 million resumes on the site
- In Q1 FY 15-16
  - 12,600+ avg. resumes added daily
  - 166,000+ resumes modified daily
  - Typically between 650,000 and 850,000 resume searches daily
  - 6 to 8 million resume contacts by recruiters daily
  - Over 26,000 job seekers availed premium services
- 33,700 clients in Q1 FY 15-16 vs 31,000 in Q1 FY 14-15
- 57,500 clients in FY 14-15 vs 51,000 clients in FY 13-14

# Dominant traffic share

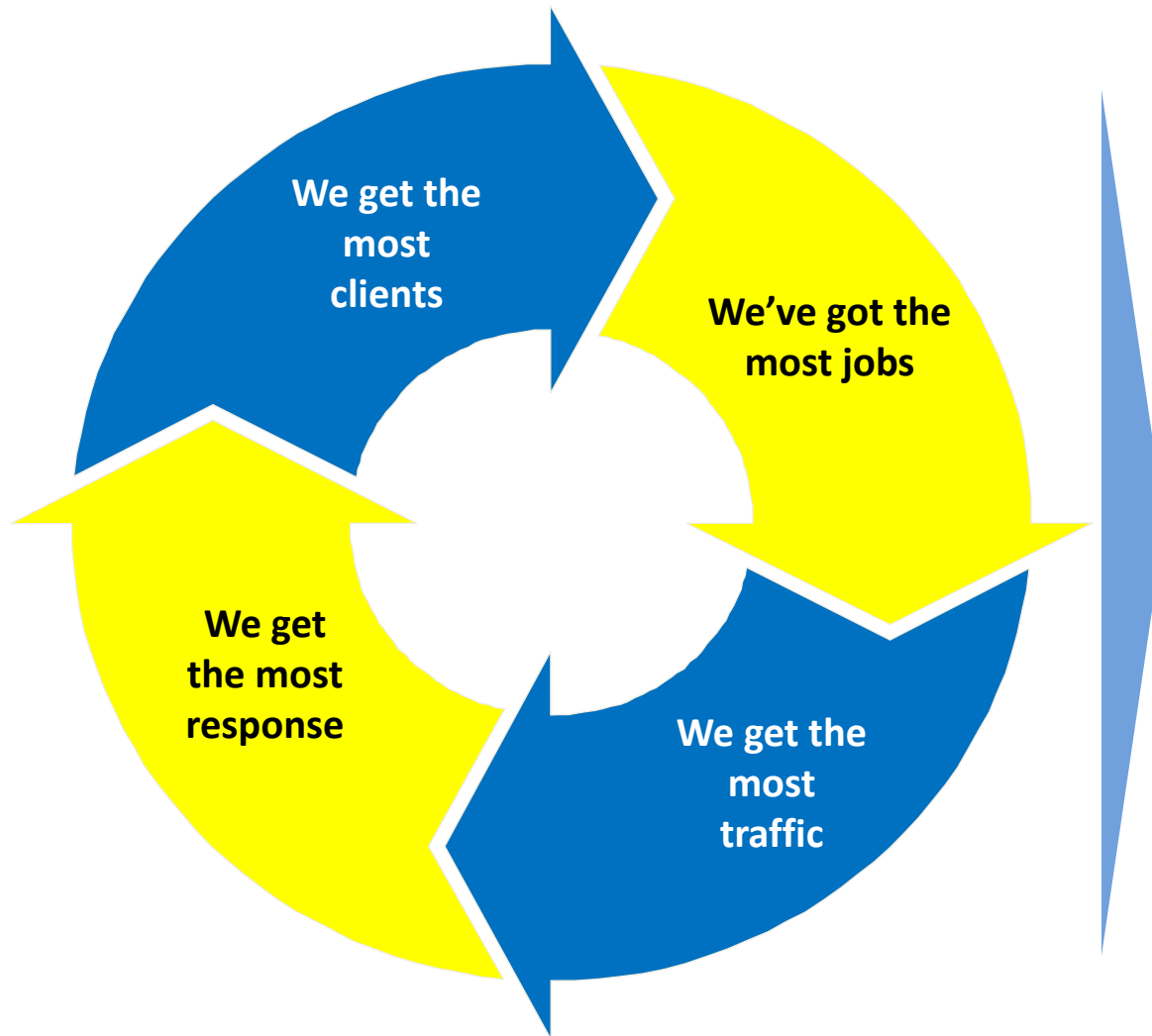


Source: comScore (excludes traffic from mobile and tablets)

Above chart excludes LinkedIn since traffic may not pertain to jobs

~54% of the total sessions for Naukri, in Q1 FY 15-16, through mobile, Source : Google Analytics

# Naukri is a business of the virtuous circle



## Benefits

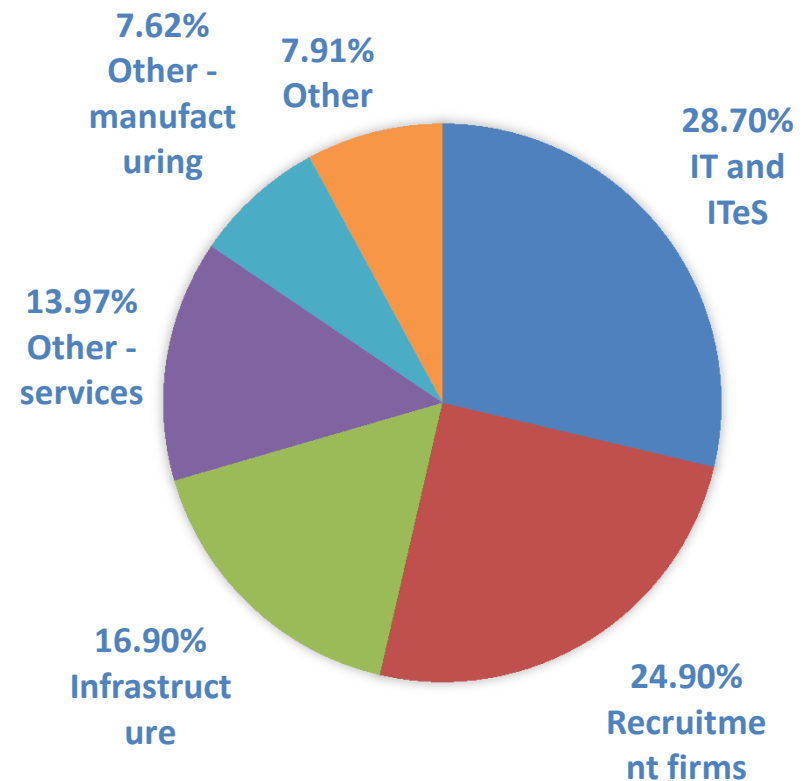
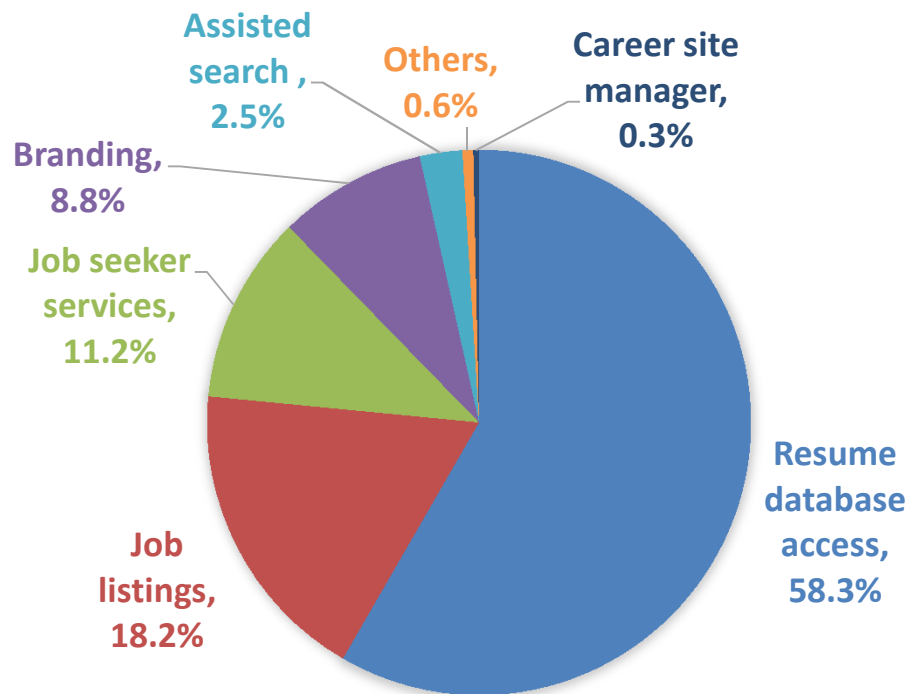
- Naukri has over 100% of industry profits enabling greater investment in
  - Product innovation
  - Engineering
  - Brand support
  - Sales network
  - Servicing back office
  - Superior talent



# Revenue sources in FY 14-15

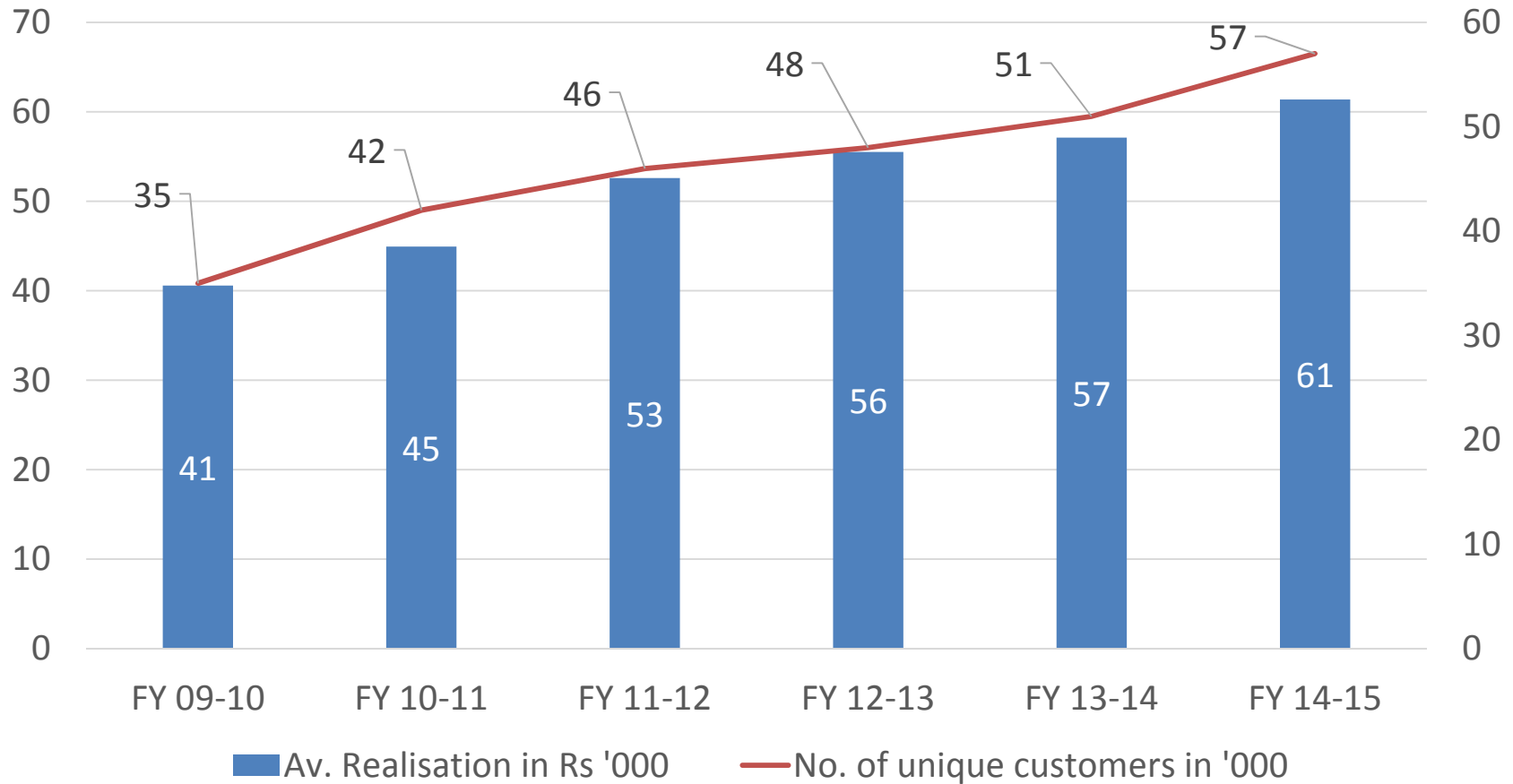
- B2B revenues about 90% (from Recruiters)
  - Resume database access
  - Job listing (response management)
  - Employer branding (visibility)
  - Career site manager
  - Others - Resume short listing and screening, campus recruitment
  - Non recruitment advertising (other than for jobs)
- B2C about 10%
  - Job seeker services

# Breakup of revenue by product type and industry in FY 14-15



Assuming 50% of the revenue from Recruitment firms is from IT industry, then IT and ITeS is about 40%

# Revenue per client



# Strategy

## New products for recruiters

- Career site manager, response management tools and applicant tracking system
- Employee referral tool
- Recruiter profile

## Mobile

- App for Android, iOS
- HTML5 site

## Superior search

- Semantic search
- Job seeker experience better and faster
- Use of analytics to improve matching

## Customer service

- Responsive customer service
- Solution based approach

# Products/ features launched in FY 14-15

## Career site and Response management

- Powers career site for recruiters and corporates
- Helps manage responses from various sources

## Recruiter profile

- A Recruiter can create a personal profile on Naukri website
- Job seekers can choose to follow him/ her

## Referral hiring

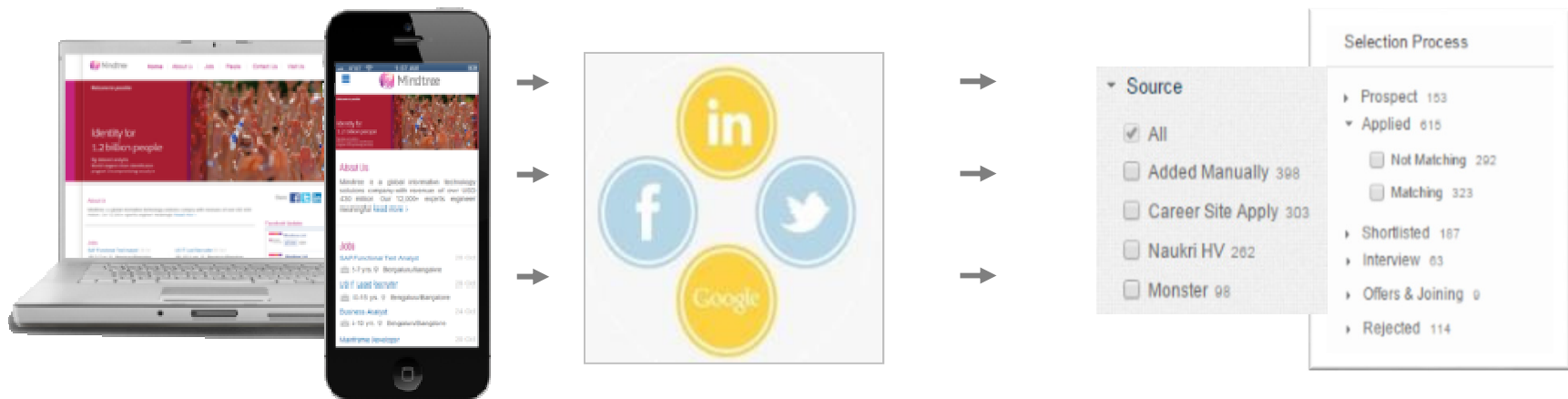
- A job posted on Naukri can be propagated to an employee's social networks
- Employee has to merely click buttons in a mail

## Semantic search

- Better search results for job seekers
- Improved and optimized based on searches by recruiters

# Career site manager (CSM)

Helps power the career tab of a corporate website and manage response



## Career Link on website

+ Mobile ready career site

## Social Recruiting

+ Search Engine Optimization

## Application Tracking System

+ Searchable CV database

Sold to over 1300 recruiters (including corporates) in FY 14-15

Additional capabilities and features being added and variants launched

# Few clients of CSM

MARKS &  
SPENCER

 **IKYA**  
THE POWER OF BEING ONE

 **XL Dynamics**  
Solutions Unlimited



 **CareerNet**  
CONSULTING

**MetricStream**

**NIIT**

  
**INVESTORS CLINIC**  
Property • Peace • Prosperity



**JUBILANT**  
FOODWORKS

 **alp consulting**  
Happy people. Better productivity.

Network **18**

**PAYU**

 **Fortis**

 **MSN**  
LABORATORIES LTD.

 **MAX**  
**LIFE**  
INSURANCE

 **BRITANNIA**  
Eat Healthy. Think Better

 **HDFC**  
STANDARD LIFE

 **tsi**  
GLOBAL COMPANIES

**Tech**  
**Mahindra**

**BAJAJ | Allianz**

 **Mindtree**

 **Adecco**

**AON** Hewitt

 **NH**

 **lifestyle**  
YOUR STYLE. YOUR STORE.

 **Dabur**

# Mobile an important source of traffic

About 54% sessions in Q1 FY 15-16 (vs 50% sessions in Q4 FY 14-15) from mobile

## Android app

25% of total Naukri sessions

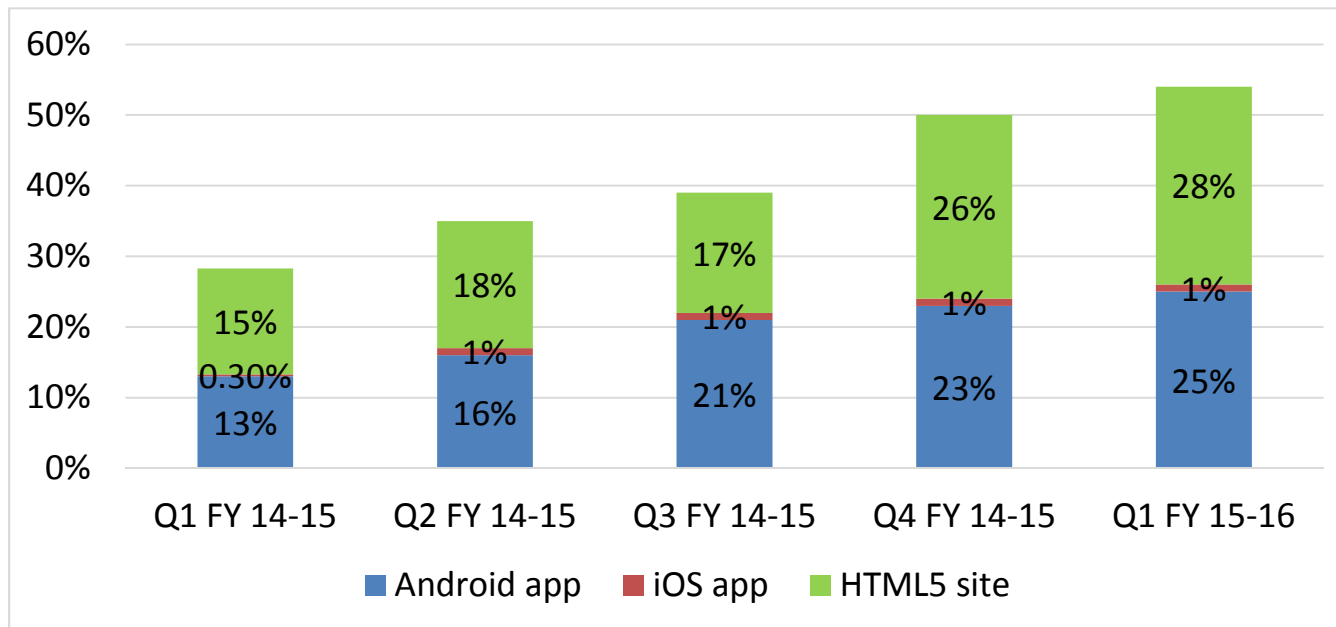
## iOS app

1% of total Naukri sessions

## HTML5 site

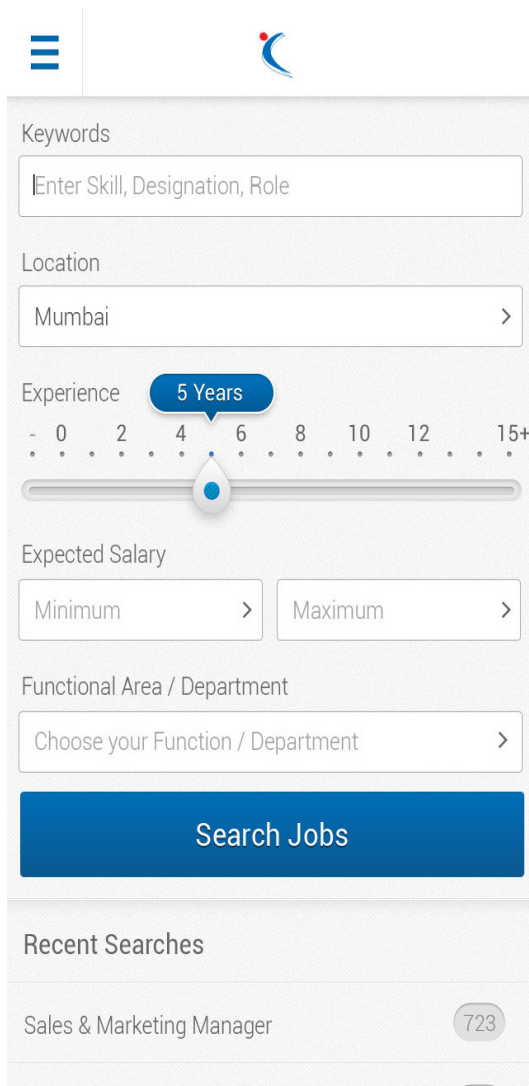
28% of total Naukri sessions

Trend over five quarters





# The App and HTML5 site



Keywords  
Enter Skill, Designation, Role

Location  
Mumbai

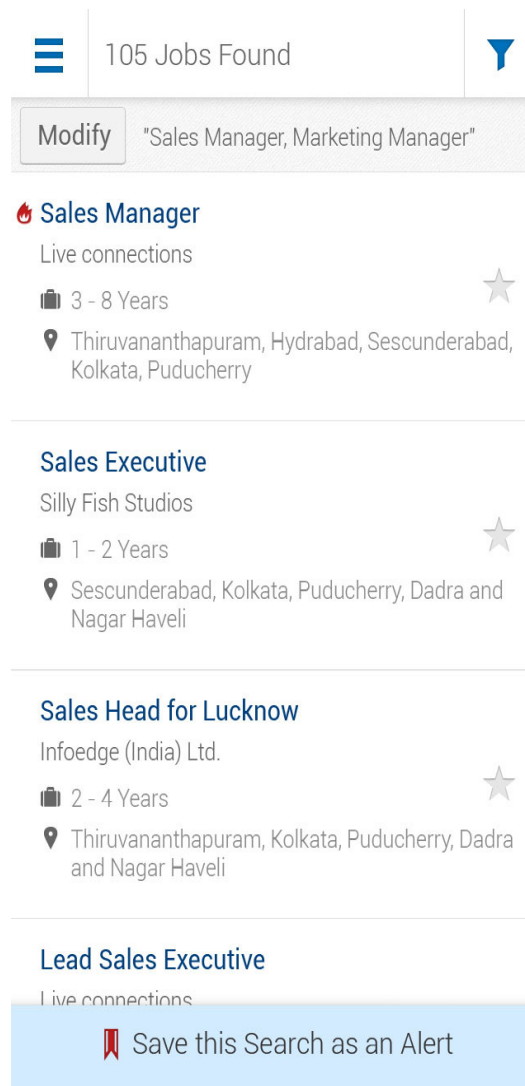
Experience  
5 Years  
- 0 2 4 6 8 10 12 15+

Expected Salary  
Minimum Maximum

Functional Area / Department  
Choose your Function / Department

**Search Jobs**

Recent Searches  
Sales & Marketing Manager (723)



105 Jobs Found

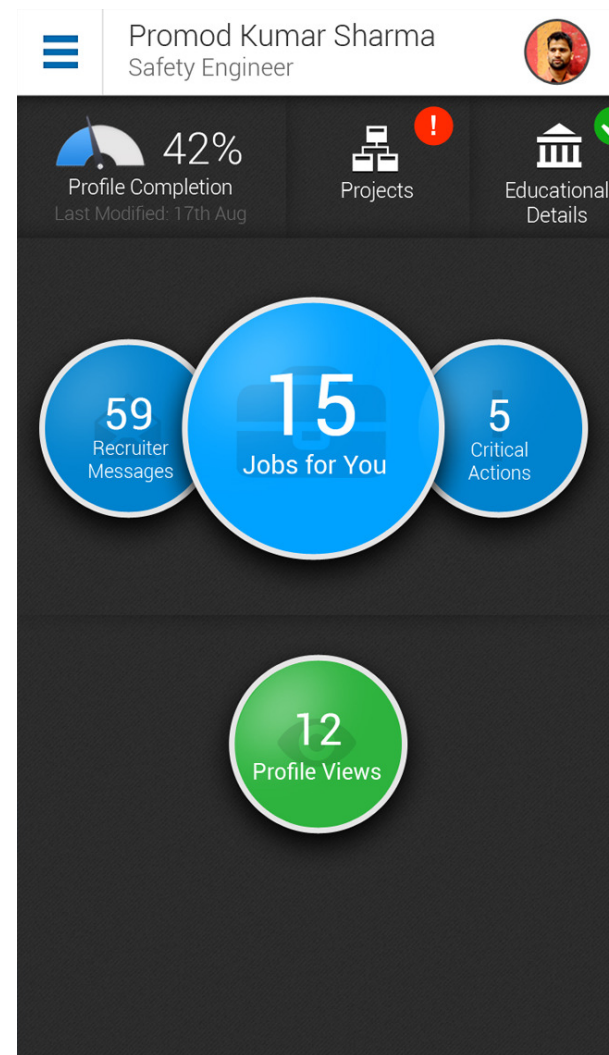
Modify "Sales Manager, Marketing Manager"

**Sales Manager**  
Live connections  
3 - 8 Years  
Thiruvananthapuram, Hyderabad, Secunderabad, Kolkata, Puducherry

**Sales Executive**  
Silly Fish Studios  
1 - 2 Years  
Secunderabad, Kolkata, Puducherry, Dadra and Nagar Haveli

**Sales Head for Lucknow**  
Infoedge (India) Ltd.  
2 - 4 Years  
Thiruvananthapuram, Kolkata, Puducherry, Dadra and Nagar Haveli

**Lead Sales Executive**  
Live connections  
**Save this Search as an Alert**



Promod Kumar Sharma  
Safety Engineer

Profile Completion 42%  
Last Modified: 17th Aug

Projects

Educational Details

59 Recruiter Messages

15 Jobs for You

5 Critical Actions

12 Profile Views

# Competition

- Local job boards
  - Monsterindia.com
  - Timesjobs.com
  - Shine.com
- LinkedIn
  - Solves a different problem
- Continuous innovation in product and service is the key to counter competition

# Some international job sites

Name of the website	Revenue	No. of profiles/resumes in mn	No. of unique clients	Approx Market Cap
51job.com* (China)	USD 305 mn	75	338,000	USD 1.90 bn
Seek.com^ (Australia)	AUD 241 mn	4.2	-	AUD 5.52 bn
Recruit# (Japan)	@JPY 12,999 (in 100 million)	-	-	JPY 2.21 tn
Info Edge# (Recruitment)	INR 4448 mn	41	57,000	INR 100 bn (for the company)

\* Annual report/ presentation for year ended December 31, 2014

^ Domestic revenue from Australia as per annual report / presentation for year ended June 30, 2014

# financial nos./ presentation for year ended March 31, 2015

@ of which about 23% from recruitment

As of March 31, 2015, 1 USD = 1.31 AUD = 119.96 JPY = INR 62.33

99 acres

Buy Resale Projects Rent Commercial Dealers Deals

All Residential ▾ Type Location or Project/Society or Keyword

MAP SEARCH SEARCH

**VERIFIED**  
PROPERTY LISTINGS

 Actual Property Images  
Genuine Contact Details



Property Gallery

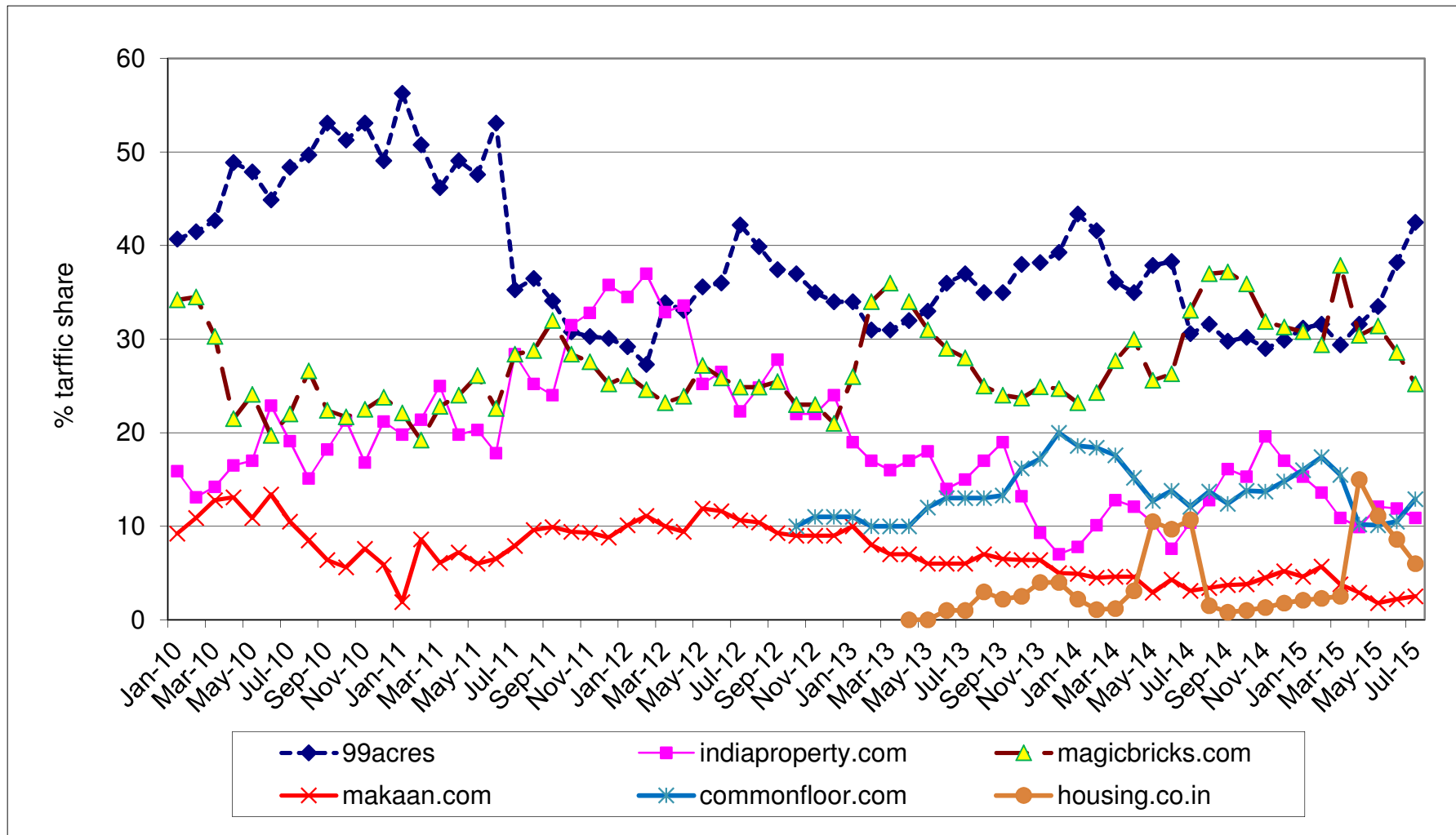
Featured New Projects



# Online real estate business - India

- Real estate estimated to be the largest advertising category in print
- Our estimate of spend on online real estate portals was INR 3.0 bn in FY 14-15
- 99acres, a leader amongst 6 players
  - Google and local classifieds sites (like olx and quikr) also compete for this market
- Access through mobile increasing

# Traffic share – Evolving in to a two horse race



Source : comScore.com (excludes traffic from mobile and tablets)

Change in traffic share around June, 2011 on account of tagging of site/ change in methodology by comScore

~45% of the total sessions for 99acres, in Q1 FY15-16, through mobile. Source : Google Analytics

# 99acres business model



## Revenue Model

- Listing and Branding/ Visibility advertisements
  - Paid by agents and developers
  - Currently free to individuals
- Others:- Microsites, home page links, Google Ad sense, advertising other than for real estate, buyer database access, international listings



# Some approx. numbers for 99 acres

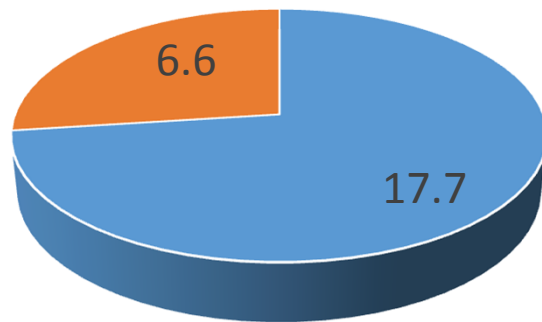
(as of July 21, 2015)

- **Total projects 1,05,000** (under construction or ready to move in)
- **Total listings were 8.40 lac of which owner listings were 2.60 lac**
  - Residential 7.38 lac
  - Commercial 1.02 lac

Since end April/ early May, 2015 project listing stays live for 4 months (vs 2 months earlier) and rental listing for 2 months

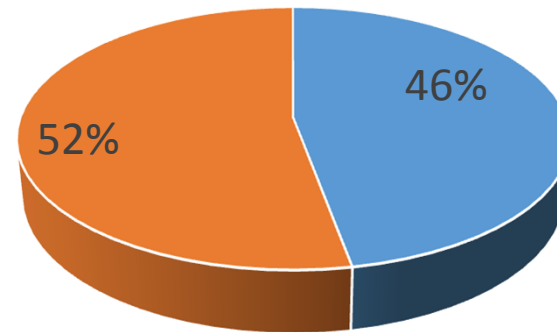
# In FY 14-15

No. of customers in '000



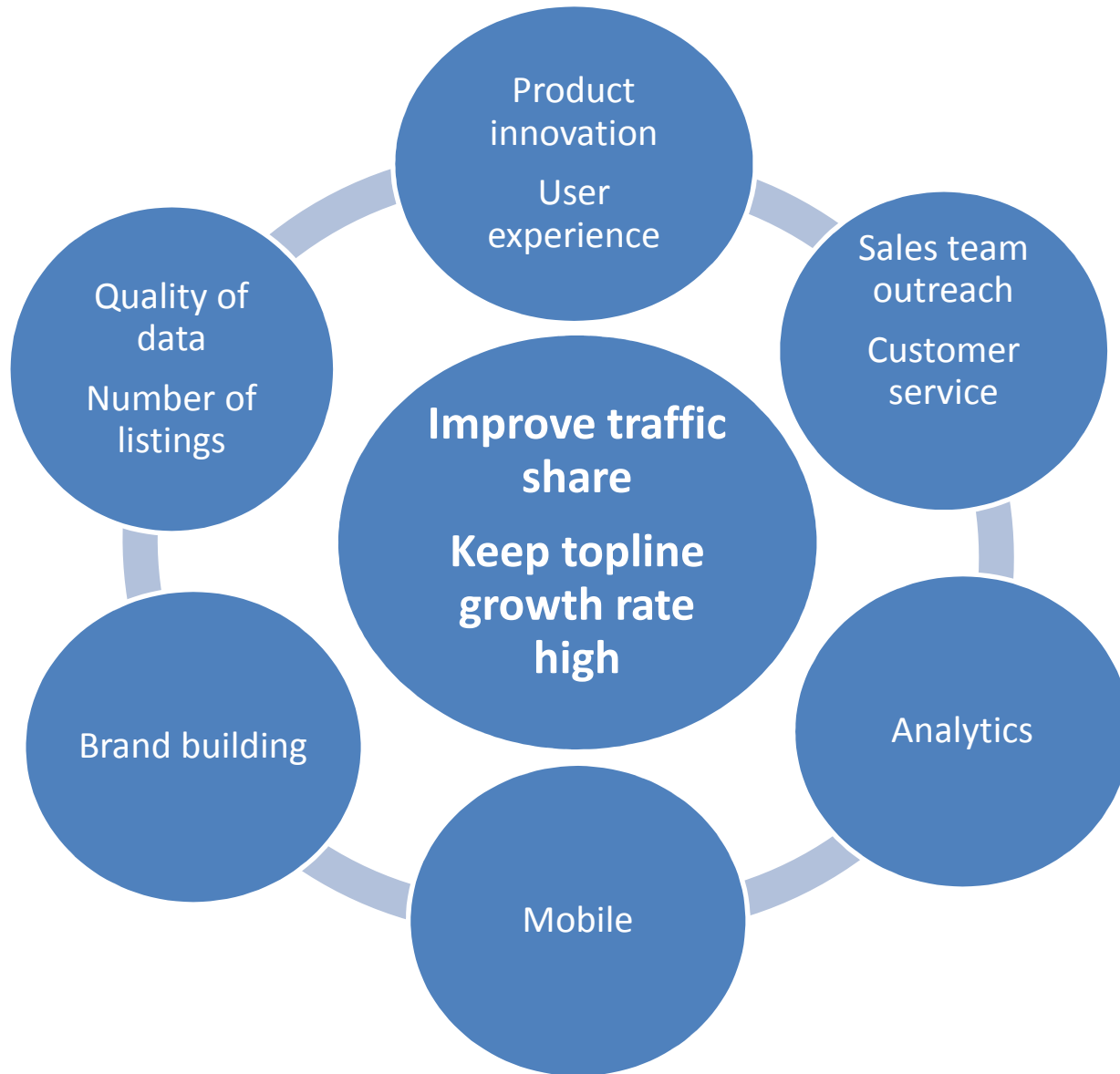
■ Agent/Broker ■ Builder

Revenue breakup by customer type



■ Agent/Broker ■ Builder

# 99acres's strategy



# Products/ features launched in FY 14-15

## Price trends

- Price trends launched basis listings data on the site

## New projects platform launched

- Showcasing new projects which is a large market

## Mobile app launched

- For android and iOS

## Verified listings

- Verification of listings to improve quality of data

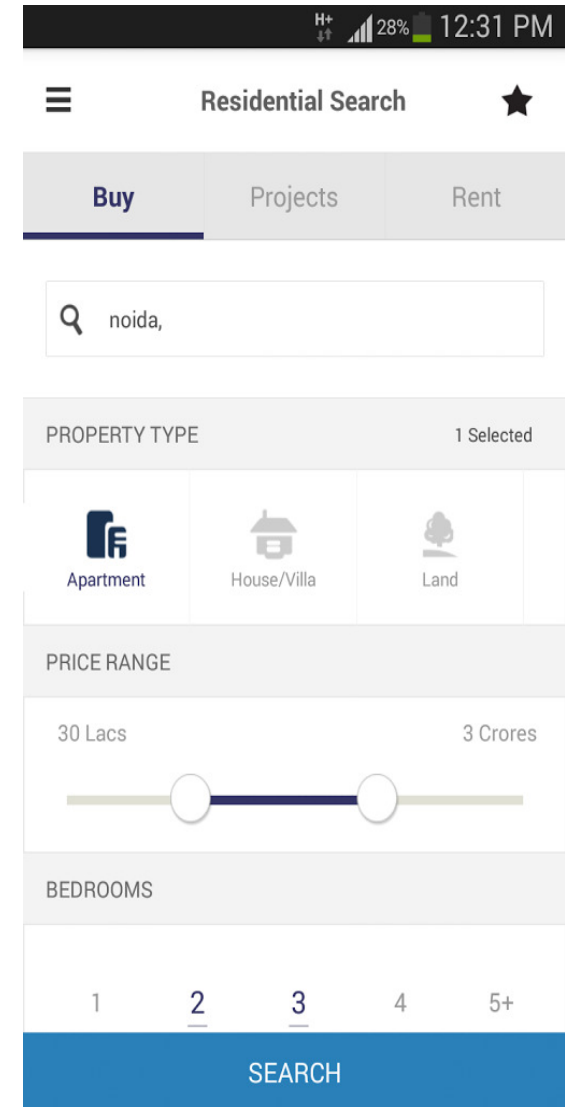
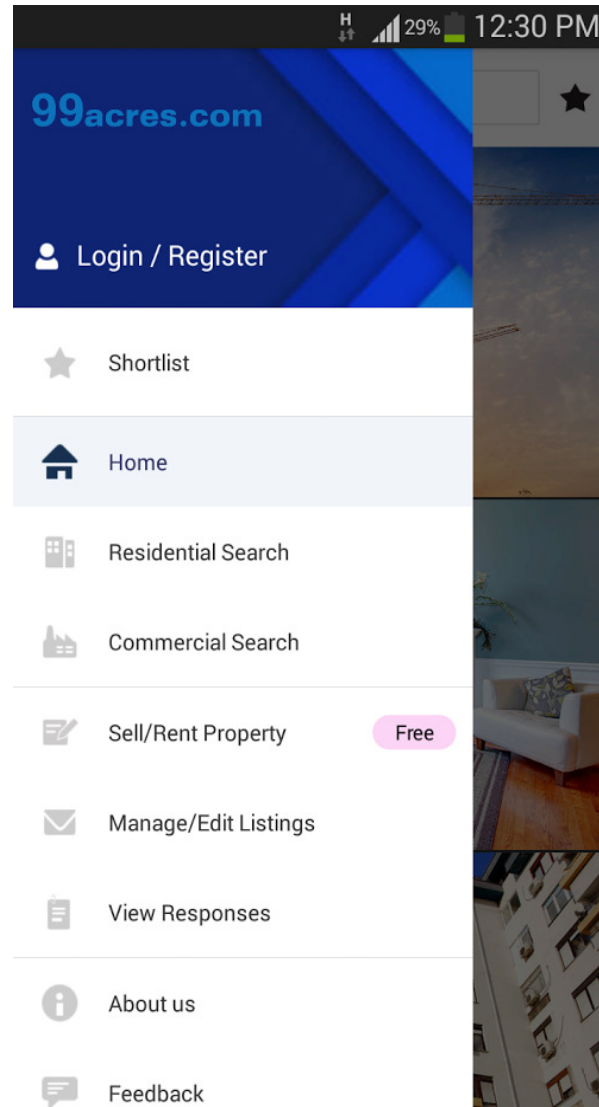
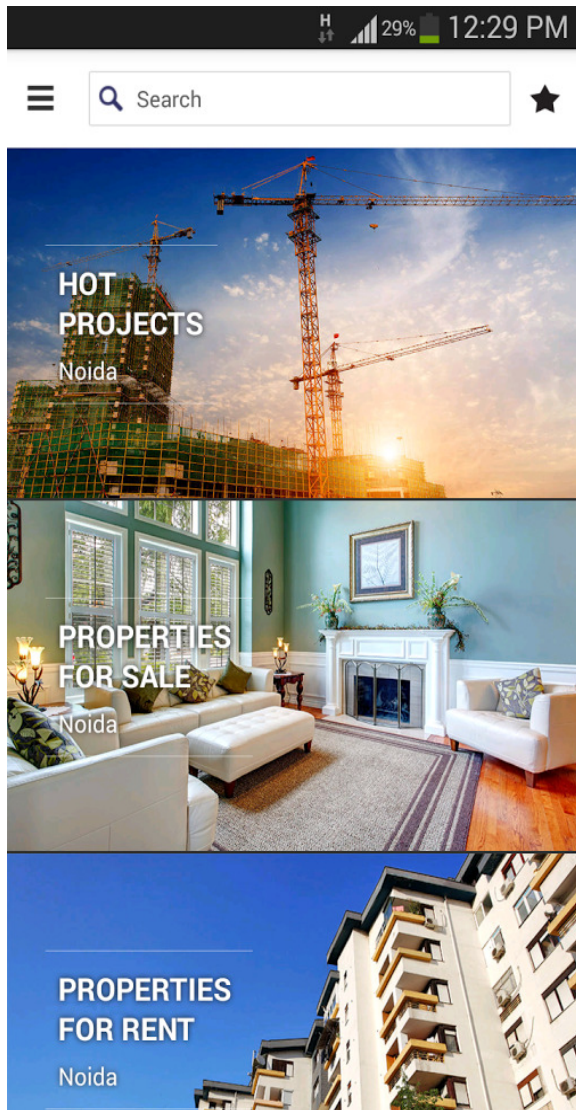
## Map based search

- Across many cities in India

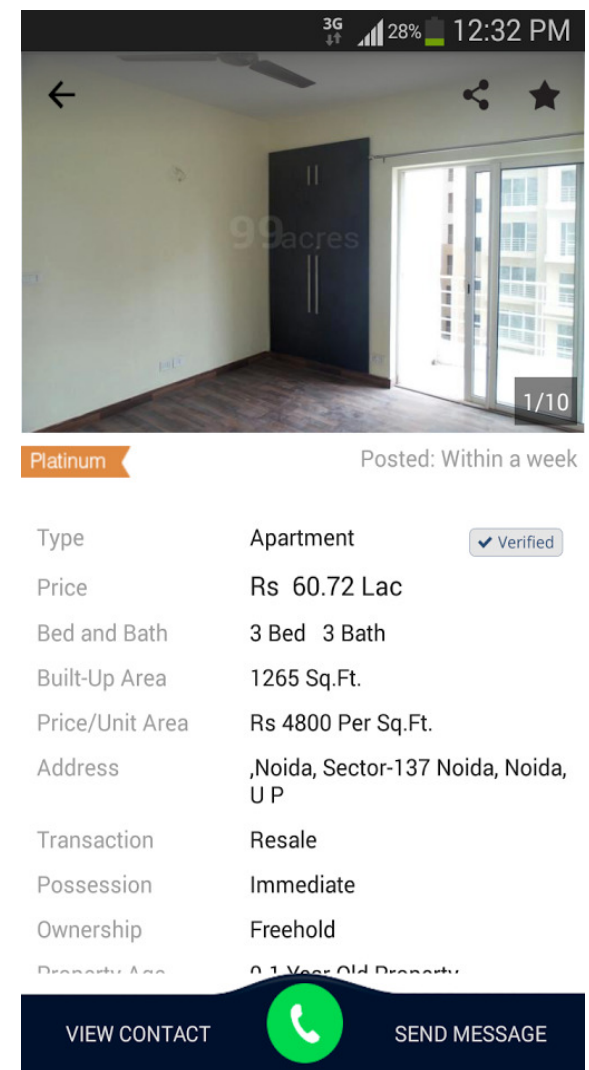
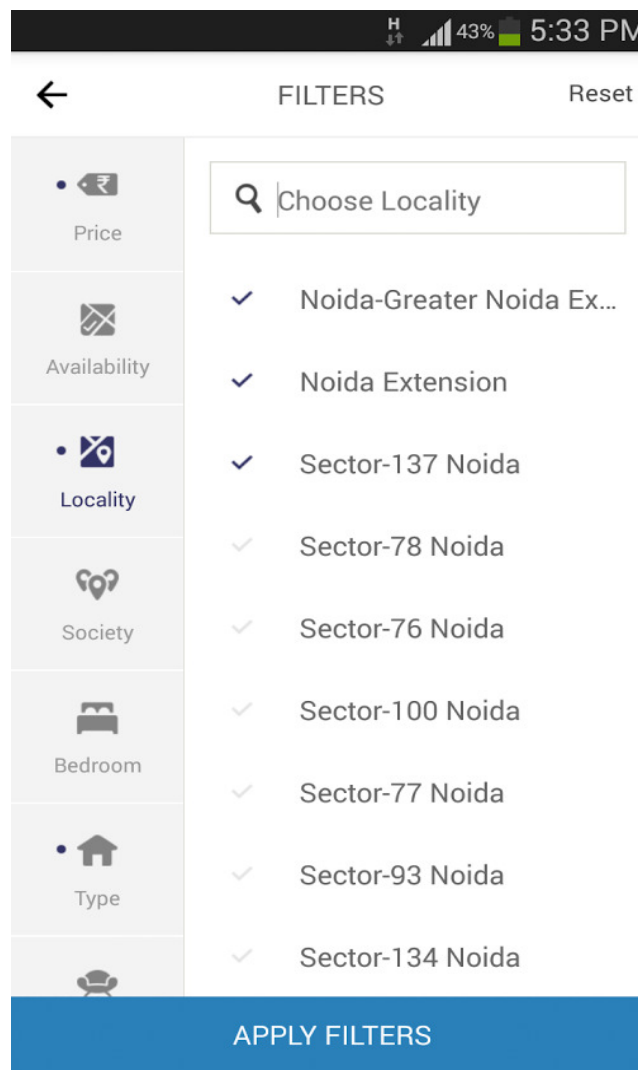
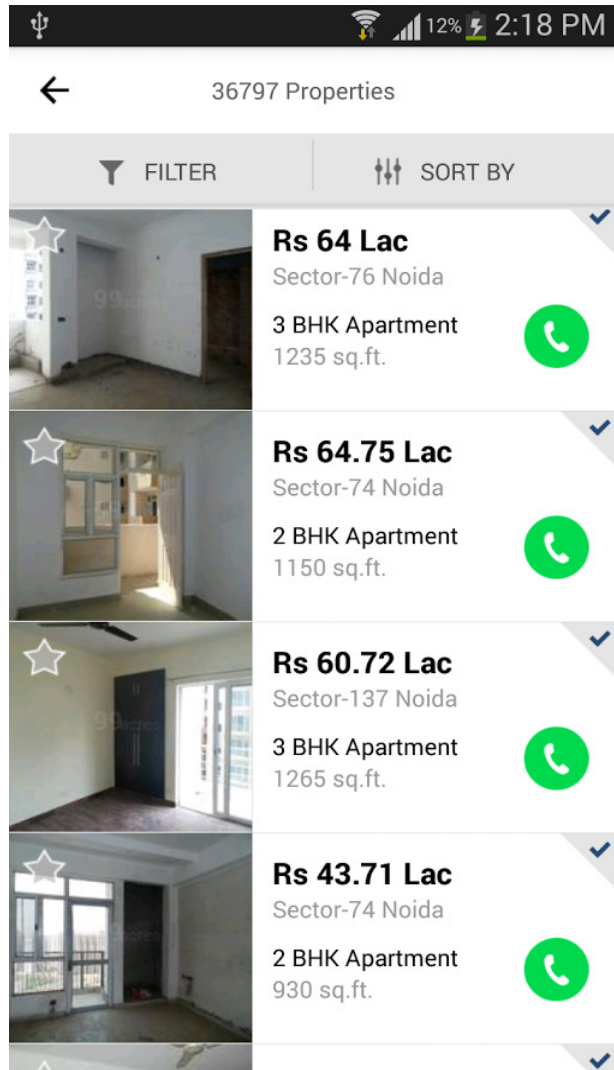
## Lead management system

- Monetise leads

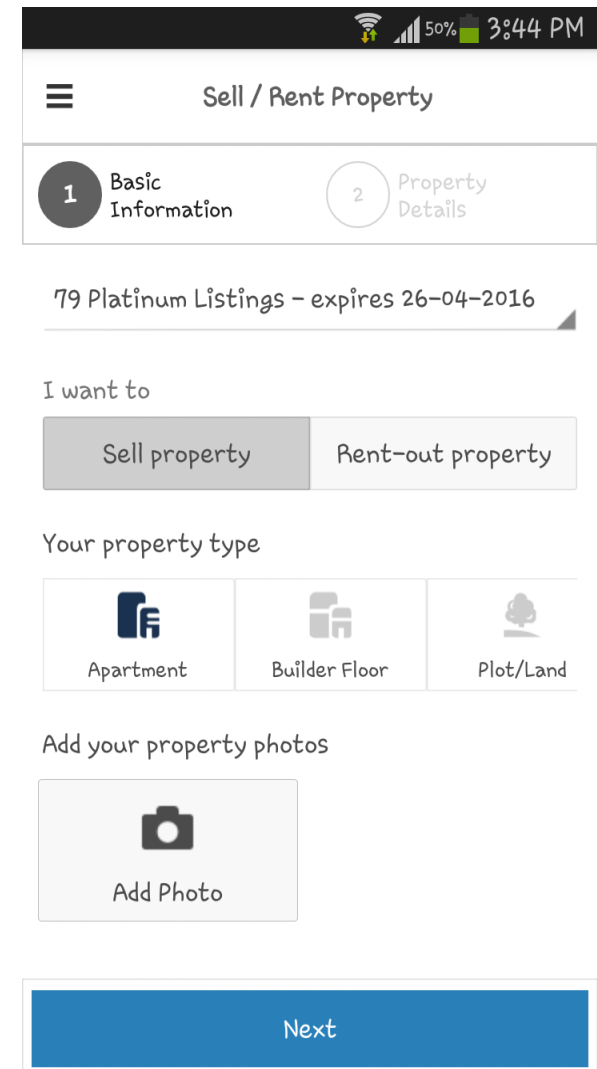
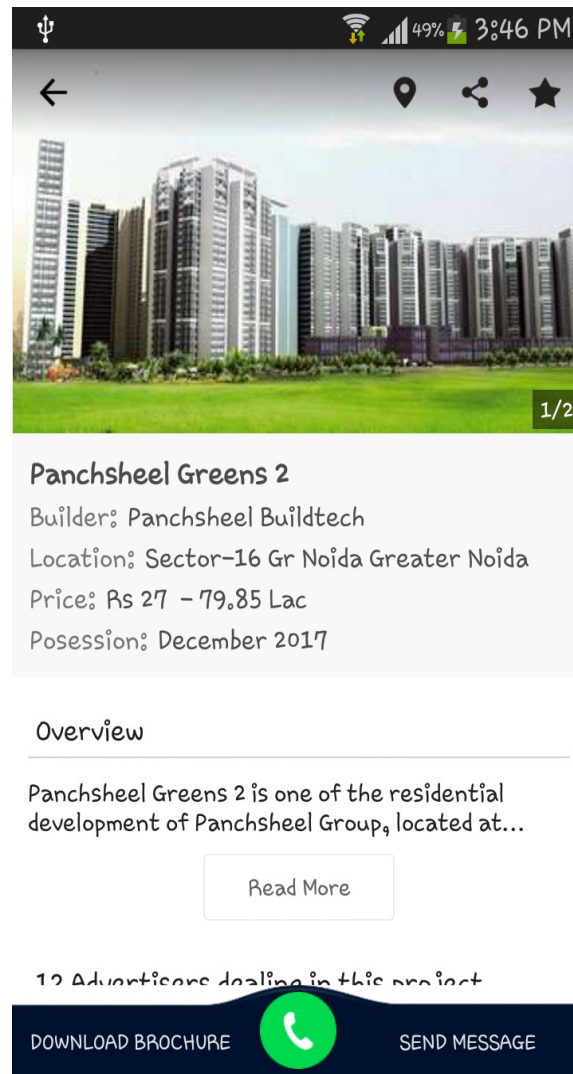
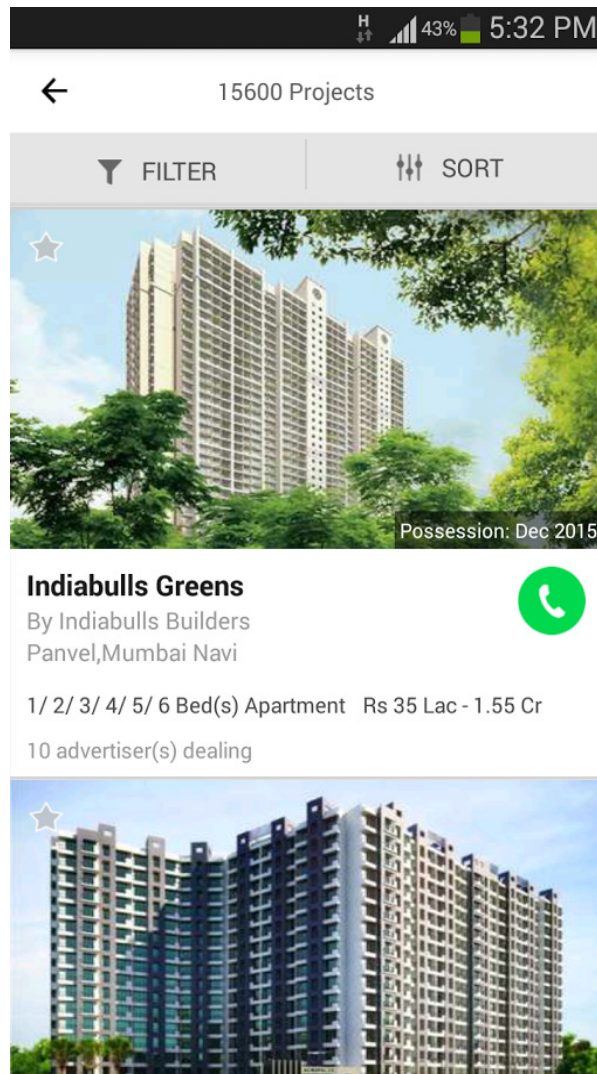
# Mobile app – home screen, navigation and search page



# Mobile app - Property search results page, filter page, property detail page



# Mobile app – project search results page, project detail page and property posting form



# Mobile an important source of traffic

About 45% of the sessions in Q1 FY 15-16 (vs 35% sessions in Q4 FY 14-15) from mobile

## Android app

16% of total

99acres sessions

## iOS app

1% of total

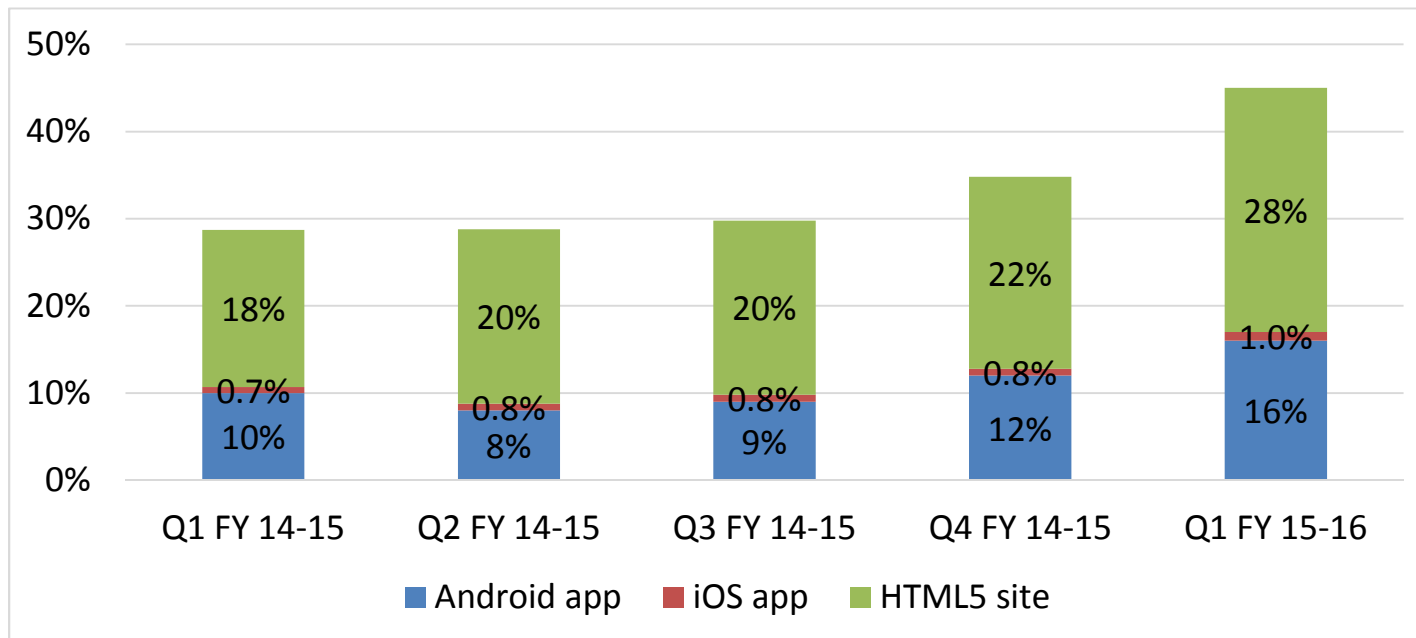
99acres sessions

## HTML5 site

28% of total

99acres sessions

Trend over five quarters





# Jeevansathi



[Hindi-Delhi](#) | [Marathi](#) | [Hindi-UP](#) | [Punjabi](#) | [Telugu](#) | [Bengali](#) | [Tamil](#) | [Gujarati](#) | [Kannada](#) | [Hindi-MP](#) | [Bihari](#) | [More](#) ▾

Quick  
Search

Bride ▾

Religion ▾

Mother tongue ▾

Caste ▾

21 Yrs ▾ to 35 Yrs ▾

Marital Status ▾

City/State/Country ▾

With photos only

**Search**

[▶ Search by profile id](#) | [▶ Advanced Search](#)

Success Stories

Millions of Profiles

Safe & Secure

Paid Membership

Find a match on the basis of  
**Community Religion Caste Profession**

MBA's Marathi Baniya Punjabi Patil  
Gujarati Jain Sikh Brahmin Tamil  
Bhumihar Gupta Konkani Kshatriya  
Khatri Rajput Sindhi Vaishnav Defence  
Agarwal Kayastha Muslim Hindi-UP  
NRI's Haryanvi Professionals Jat  
Yadav Hindi-Delhi Manglik Christian  
Bengali Muslim Doctors Malayalee  
Software Parsi Arora Nair Bihari  
Teachers Divorcee Telegu Buddhist



Existing User - Login

Email ID

Password

Remember Me

Login

[Forgot Password?](#)

[New User? Register Now!](#)



**1 Register**

Create your  
profile and start



**2 Search**

Find exactly the kind  
of people you are



**3 Contact**

Email them or View  
Phone Numbers to

New User?

**Register FREE**

# Online matrimonial business - India

- Online market estimated to be INR 5 bn in FY 14-15
- Three main players – Bharat matrimony, Shaadi and Jeevansathi
- Used by
  - Those disconnected from mother communities
  - Youngsters wanting choice
- In many instances process is driven by family
- Fragmented market
  - Basis geography
  - Communities (religion, caste, sub castes)

# Jeevansathi business model

- **Website**
  - Free to list
  - Free to search
  - Free to express interest
  - Free to accept others expression of interest
  - Pay to get contact details
- **Offline centres** (10 centres operational)
  - Walk in sales for matching services
- **Franchise** - walk in centres

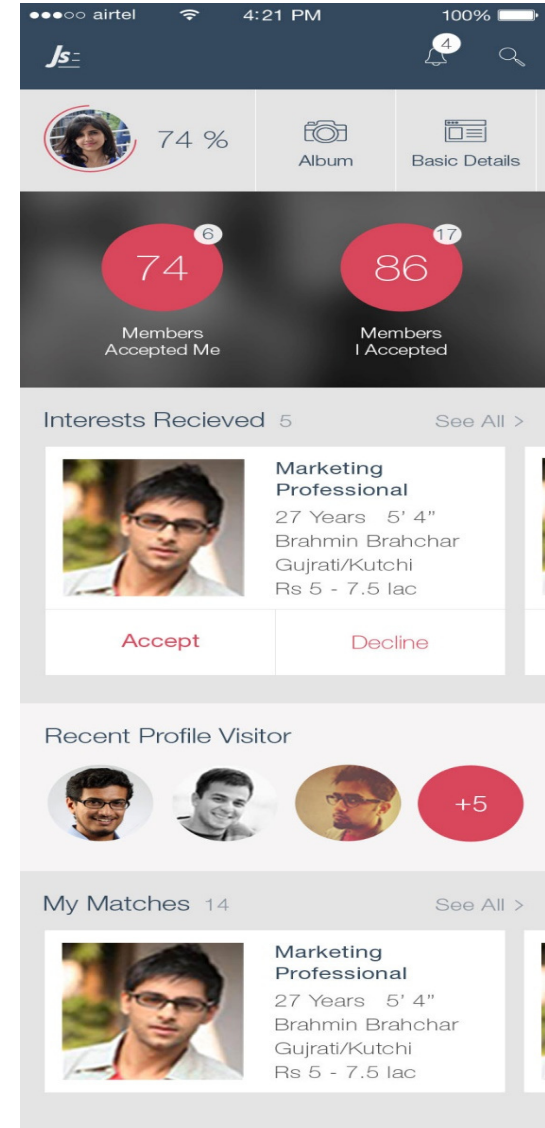
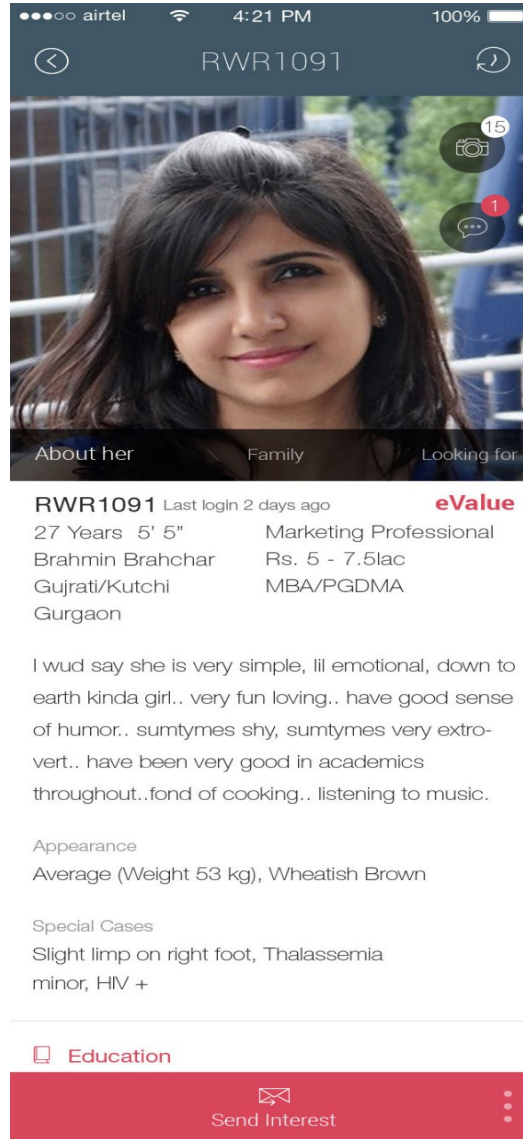
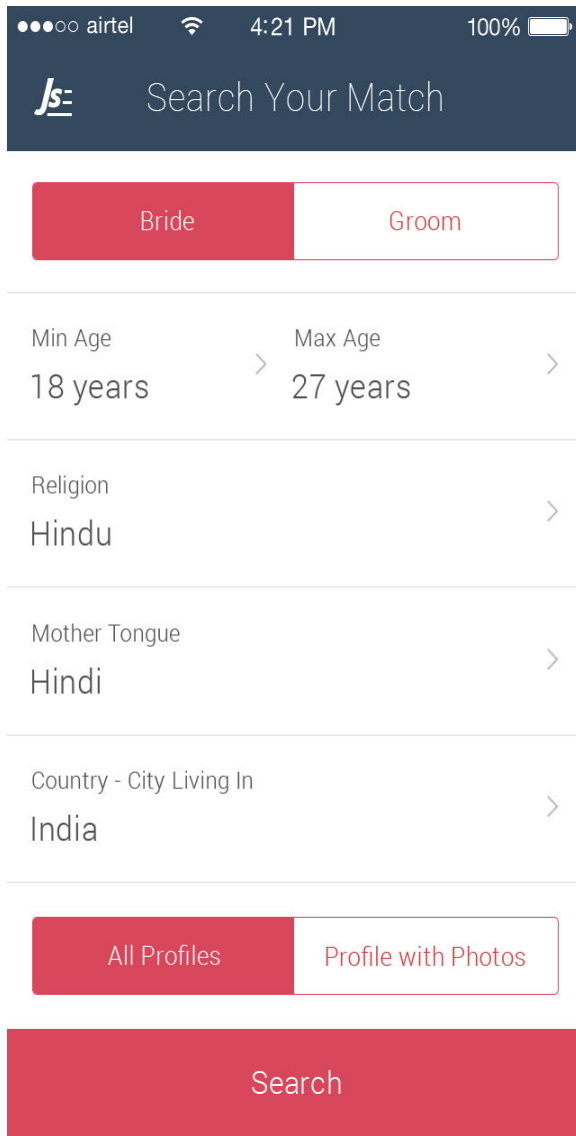
# Jeevansathi imperatives

- Improve free to paid conversion rate
- Improve revenue growth rates
- Increase profile acquisitions
- Focus on key identified communities
- Leverage mobile

# Competition

- Three main players
  - Bharatmatrimony is the leader
  - Shaadi is no. 2
  - Jeevansathi no. 3
- Bharatmatrimony dominates states in south India and non resident Indians from these states
- Shaadi leads in Gujarat and Punjab and non resident Indians from these states
- Jeevansathi leads in certain north India communities and states
- However, there are overlaps amongst sites

# Mobile app



# Mobile an important source of traffic

About 66% sessions in Q1 FY 15-16 (vs 62% sessions in Q4 FY 14-15) from mobile

Android app

35% of total

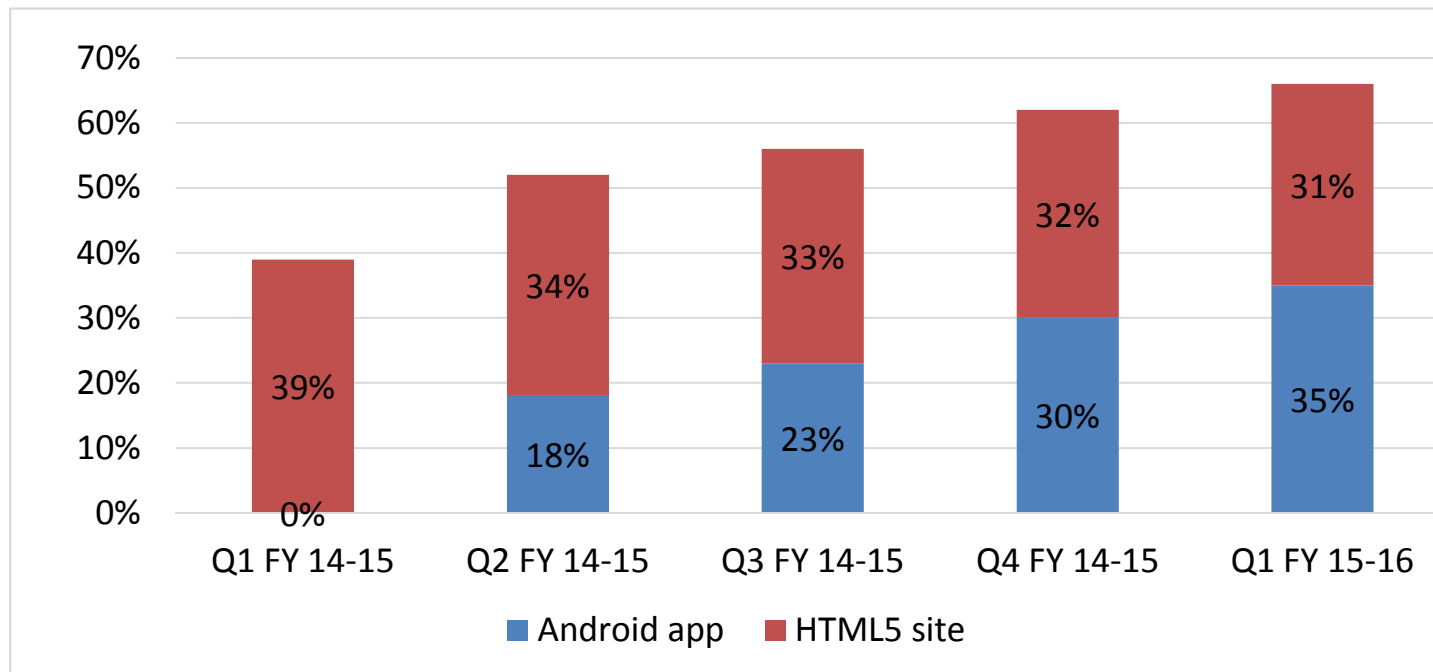
Jeevansathi sessions

HTML5 site

31% of total

Jeevansathi sessions

Trend over five quarters





# Shiksha

# Shiksha

- A website which helps students decide undergraduate and post graduate options
  - A repository of information on colleges and courses in India and overseas
  - Reviews of college from alumni
  - Supplemented by a QnA
    - including posing questions online to existing students in a college

# Educational classifieds business - India

- Education as a category spends amongst the highest in print
  - ~ INR 3.8 bn (Source TAM Adex) in FY 14-15
  - Spend in print estimated to be similar to real estate
- Online , School/College contact programs, Consultant commissions & fairs form bulk of remaining marketing spends by colleges and Universities
- Few online players

# Home page of Shiksha (Desktop)

**shiksha.com**  
Stop Following. Start Exploring.

**MANAV RACHNA**  
vidyanatariksha  
UNIVERSITY · COLLEGES · SCHOOLS

Home | **MBA** | After 12th | All Courses | **Study Abroad** | Entrance Exams | Top Colleges | Shiksha Café | Application Forms

Enter College or Course Name **Search**

**Study in India** **Study Abroad**

**Management**  
Full Time MBA | Part Time MBA | Distance MBA | BBA

**Science & Engineering**  
BE/BTech | MTech | Agriculture & Forestry

**Banking & Finance**  
Accounting | Banking | CA related | Commerce

**Information Technology**  
BCA | MCA | Part Time MCA | Distance MCA | Networking

**Test Preparation**  
Govt. Sector Examinations | Medical Exams | Engineering Exams

**MBA College Reviews and Ratings**  
By Alumni and Current Students

Search Reviews by College Name

Popular Review Collection  
Top 5 IIMs  
Top 8 MBA Colleges - Mumbai [View All](#)

**Shiksha Café**  
Connect with over 1265 experts

Make an informed career choice, ask the expert now!

**Ask your question now** 0 out of 140 characters

**College Signup**


**Featured Colleges**

**Educatus expo 2015**  
The Professional Education Fair

Meet over 75 Top Universities/Colleges under one roof


# Home page of Engineering

## Engineering in India



[Home](#) [Institutes](#) [FAQ](#) [Q & A](#) [Rankings](#) [Tools](#) [Exams](#)

### Featured Colleges for Engineering



**DIT University, Dehradun** [Know More](#)

#### View by Location

- Colleges in Delhi-NCR
- Colleges in Mumbai
- Colleges in Bangalore
- Colleges in Pune

#### View by entrance exams

- Colleges accepting JEE Main
- Colleges accepting JEE Adv
- Colleges accepting EAMCET
- Colleges accepting MT-CET

### Predict your rank and find colleges that you can apply to:


**Rank Predictors:**

- [JEE MAIN 2015 Rank predictor](#)
- [JEE Advanced 2015 Rank predictor](#)
- [COMEDK 2015 Rank predictor](#)

**College Predictors:**

- [JEE MAIN 2015 College predictor](#)
- [COMEDK 2015 College predictor](#)
- [WBJEE 2015 College predictor](#)
- [CGPET 2015 College predictor](#)
- [KCET 2015 College predictor](#)
- [KEAM 2015 College predictor](#)
- [MPPET 2015 College predictor](#)
- [TNEA 2015 College predictor](#)

### Recent Articles on Engineering




**BITSAT 2015 Results: Check exam scores online**

BITSAT 2015 Results: Aspirants who have taken BITSAT 2015 can now check their scores on...


# Home page of MBA

## MBA in India




[Home](#) [Institutes](#) [Tools](#) [Rankings](#) [Exams](#) [Apply Online](#) [My Shortlist](#)

### Featured Colleges for MBA



**Alliance School of Business - Alliance University, Bangalore** [Know More](#)

### Recent Articles on MBA



**Reasons to move to the biggest North India campus**  
Lovely Professional University boasts of being the largest single campus university in...  
Added 4 days ago, 68 views

- [Why did I score low in CAT even after preparing hard for it?](#)  
Added 1 day ago, 255 views
- [ATMA May 2015: Download admit cards from today](#)  
Added 3 days ago, 114 views
- [Development sector calls for a dynamic and diverse workforce](#)  
Added 1 day ago, 30 views
- [Reasons to move to the biggest North India campus](#)  
Added 4 days ago, 68 views

[View all MBA Articles »](#)

### View by Location

- [Colleges in Delhi-NCR](#)
- [Colleges in Mumbai](#)
- [Colleges in Bangalore](#)
- [Colleges in Pune](#)

### View by Entrance Exams

- [Colleges accepting CAT](#)
- [Colleges accepting MAT](#)
- [Colleges accepting XAT](#)
- [Colleges accepting CMAT](#)

### Find the best MBA college for yourself!

We need a few details from you to suggest you relevant colleges & create your free Shiksha account.

# Home page for Overseas Education

**shiksha**  
STUDY ABROAD  
Stop Following. Start Exploring.

Signup Login

Home Bachelors Masters Top Countries Exams Enter Institute or Course Name Study in India

### Start your college search

1. CHOOSE A COURSE

MBA  MS  BE/Btech

Or select from more courses

2. CHOOSE STUDY DESTINATION

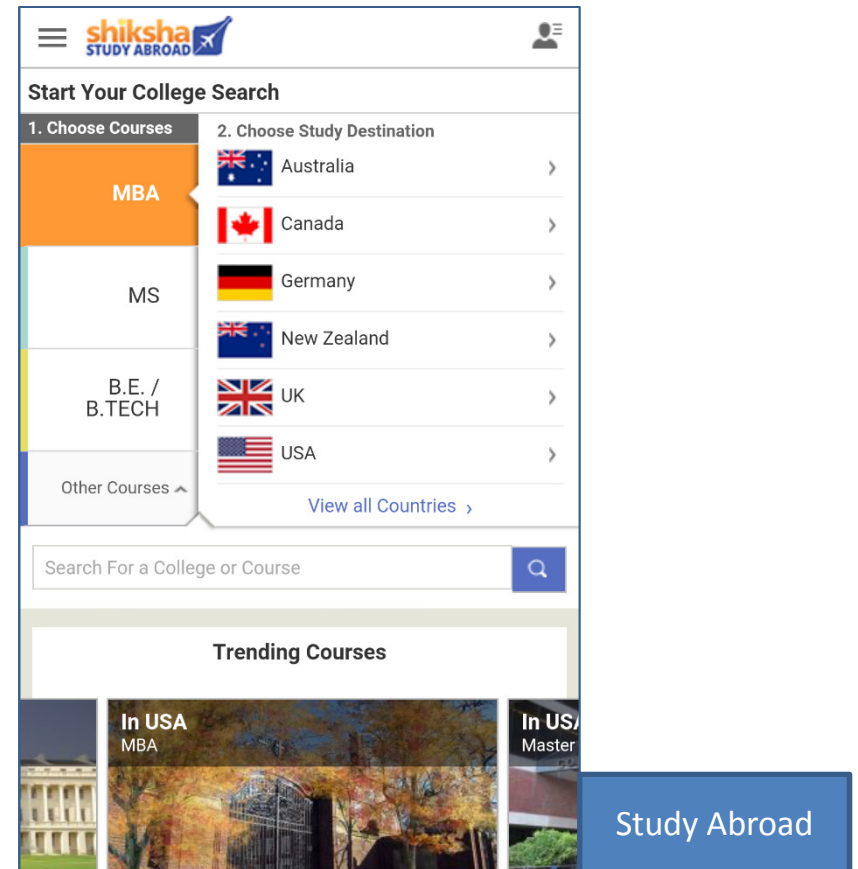
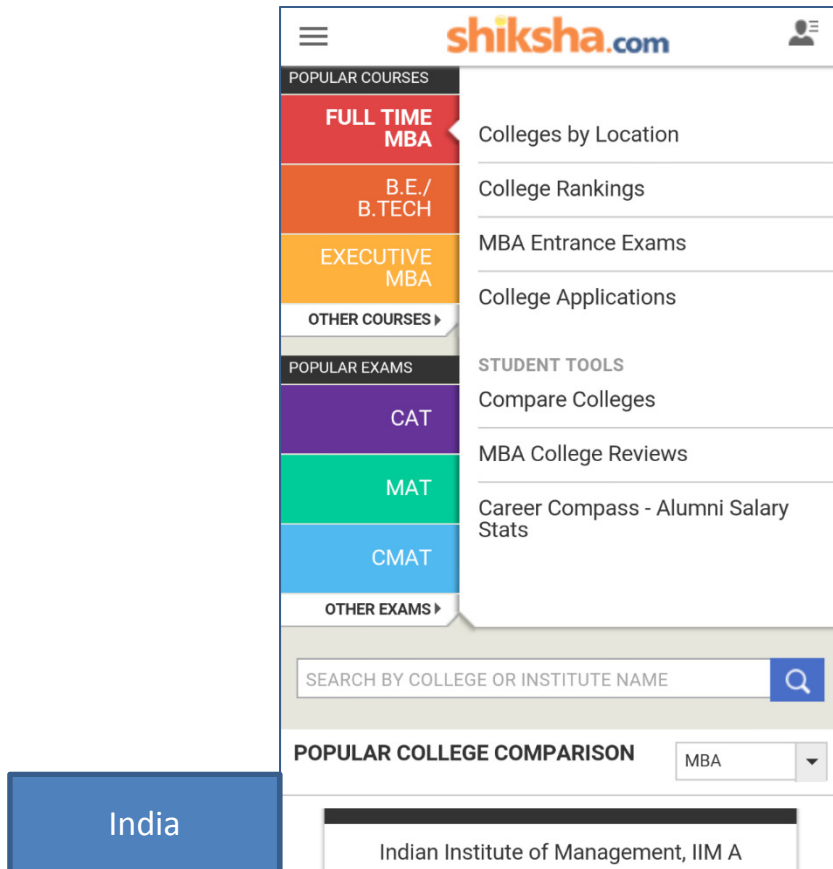
Choose Country

Continue

#### Quick links

Hospitality Management in Australia & Singapore | Fashion Courses in Italy | Creative Arts in UK | Nursing Courses in Canada

# Mobile site





# Campus Representatives from Institutes

Home Institutes Tools Rankings Exams Apply Online **New 0 My Shortlist**

Campus Connect - Ask Current Students before making a college decision

Shortlist colleges to make an informed decision

**Ask Current Student Directly**  
Find all about college admissions, placements, campus life & more

**Know the Inside-Story**  
Catch the latest buzz on 400+ colleges & what others are talking about

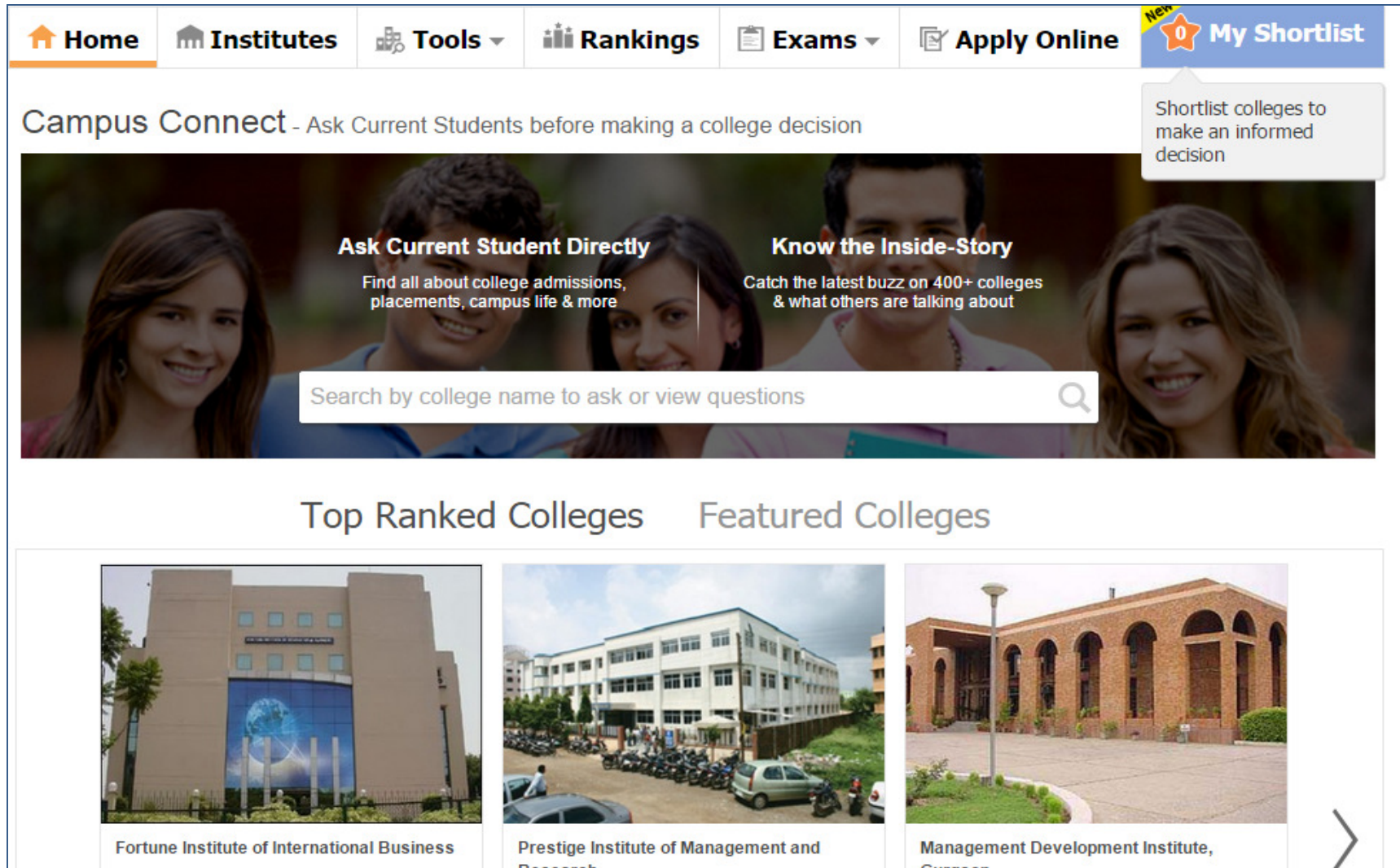
Search by college name to ask or view questions

Top Ranked Colleges    Featured Colleges

Fortune Institute of International Business

Prestige Institute of Management and Research

Management Development Institute, Gurgaon



# College Reviews

## College Reviews

Sort: **Year of Graduation** | Recently Submitted | Highest Rating | Lowest Rating

Average Alumni Rating: **4.6/5** | **6 Students Recommend This Course**

---

**Anonymous** Class of 2016 | Rating **5/5** | Recommends This Course

The Curriculum at IIM Calcutta is best suited for people wanting to pursue career in Finance, but word of caution: You don't buy your right to have a career in Finance once you enter the college, you have to earn it. The Professors are the best in their respective fields. In short time you disbelievably gain many skills. It is a rare to find a top league school which treats you more like adults rather than students at a Boarding School.

Is this review helpful? **YES**

Worth the money	
Crowd & Campus life	
Salary & Placements	
Campus facilities	
Faculty	

---

**Arun** Class of 2014 | Rating **4.8/5** | Recommends This Course

Best place to be in for management. Best infrastructure for studies; library and sightseeing within the campus; lovely hostels and insanely good academic building. Best B school in India and is fast trending to be one of the most reputed institute in the world.

Is this review helpful? **YES**

Worth the money	
Crowd & Campus life	
Salary & Placements	
Campus facilities	

# Shiksha business model

- **Branding & advertising** solution by colleges & universities (UG & PG)
  - Both Indian and foreign entities advertise
  - Large number of Indian students go overseas for higher education
    - Estimated at ~100,000 + every year. Highly monetizable
- **Lead generation**
  - Potential student/applicants details bought by colleges and their agents
  - Lead qualification service for international colleges
- Prospective **students have free access** to information on the site (some post registration)

# Shiksha strategy

## Build differentiated & credible content

- Improved information on colleges and courses
- User generated content (Q&A with community/experts/campus reps, reviews) & interactive student tools
- Category (course) level focus

## Strong mobile experience

- Full feature mobile sites for domestic & study abroad
- App for mobile (Android) to be launched

## Further develop key accounts

- Innovative branding and student engagement solutions
- Value add services like lead qualification, application help
- Deeper key account management by sales team

# Competition

- Careers360
- Pagalguy (a MBA aspirant community)
- HTcampus
- Minglebox
- MBA Universe
- IndiaCollegeSearch
- HotCourses India (study abroad)
- Studypotals (study abroad)

# Investee companies

# Portfolio status

As of Aug 15, 2015

INR million

Investee Company	Website	Total amount invested	*Approx. diluted and converted shareholding %	% of Total
<b>Active</b>				
Zomato Media Pvt Ltd.	<a href="http://www.zomato.com">www.zomato.com</a>	4,838	50%	63%
Applect Learning Systems Pvt Ltd.	<a href="http://www.meritnation.com">www.meritnation.com</a>	968	59%	13%
Etechaces Marketing and Consulting Pvt Ltd.	<a href="http://www.policbazaar.com">www.policbazaar.com</a>	325	18%	4%
Kinobeo Software Pvt Ltd.	<a href="http://www.mydala.com">www.mydala.com</a>	270	45%	4%
Canvera Digital Technologies Pvt Ltd.	<a href="http://www.canvera.com">www.canvera.com</a>	671	36%	9%
Happily Unmarried Marketing Pvt Ltd.	<a href="http://www.happilyunmarried.com">www.happilyunmarried.com</a>	113	37%	1%
Mint Bird Technologies Pvt. Ltd.	<a href="http://www.vacationlabs.com">www.vacationlabs.com</a>	60	26%	1%
Green Leaves Consumer Services Pvt. Ltd.	<a href="http://www.bigstylist.com">www.bigstylist.com</a>	64	25%	1%
<b>Sub Total</b>		<b>7,309</b>		<b>95%</b>
<b>Written off/ provisioned for/ exited</b>				
Studyplaces, Inc.	<a href="http://www.studyplaces.com">www.studyplaces.com</a>	45	13%	1%
Ninety Nine Labels Pvt Ltd.	<a href="http://www.99labels.com">www.99labels.com</a>	285	47%	4%
Nogle Technologies Pvt Ltd.	<a href="http://www.floost.com">www.floost.com</a>	26	31%	0%
<b>Sub Total</b>		<b>356</b>		<b>5%</b>
<b>Total</b>		<b>7,665</b>		<b>100%</b>

\* Approximate shareholding on fully disbursed and converted basis, held directly or indirectly (through subsidiaries, associates or affiliates)

# Investee companies financials

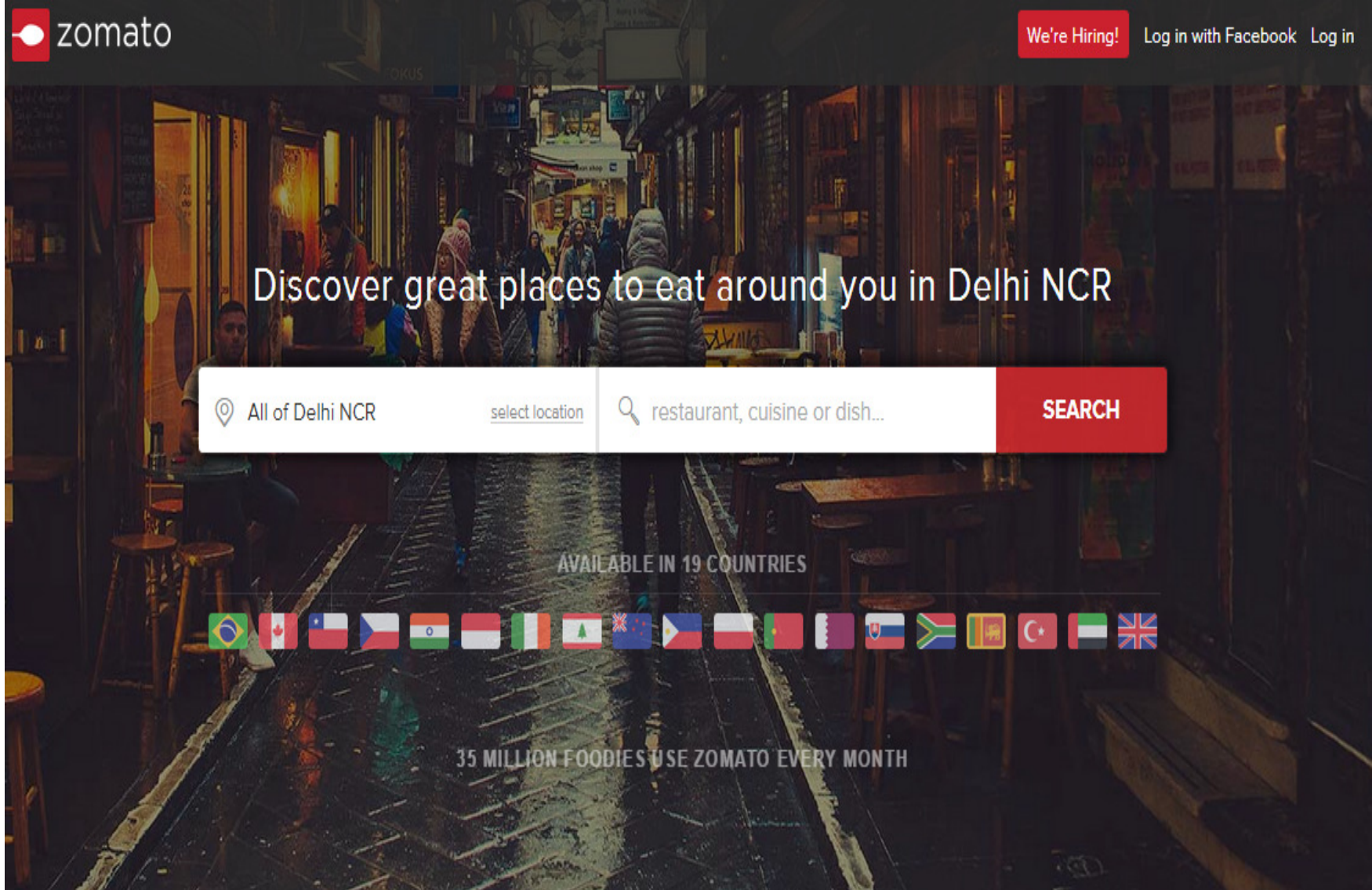
INR million

Investee Company	Website	Total amount invested	*Approx. diluted and converted shareholding %	Operating revenue				Operating EBITDA			
				FY11-12	FY 12-13	FY 13-14	FY 14-15	FY11-12	FY 12-13	FY 13-14	FY 14-15
<b>Partly owned subsidiary</b>											
Zomato Media Pvt Ltd.	<a href="http://www.zomato.com">www.zomato.com</a>	4838	50%	20.4	113.8	306.0	967.3	(72.2)	(100.3)	(413.9)	(1360.0)
Applect Learning Systems Pvt Ltd.	<a href="http://www.meritnation.com">www.meritnation.com</a>	968	59%	40.7	98.2	202.8	215.9	(54.4)	(214.3)	(285.3)	(227.2)
<b>Associate</b>											
Etechaces Marketing and Consulting Pvt Ltd.	<a href="http://www.policybazaar.com">www.policybazaar.com</a>	325	18%	537.0	868.0	1398.6	2117.5	(287.6)	(490.0)	(461.5)	(745.2)
Kinobeo Software Pvt Ltd.	<a href="http://www.mydala.com">www.mydala.com</a>	270	45%								
Canvera Digital Technologies Pvt Ltd.	<a href="http://www.canvera.com">www.canvera.com</a>	671	36%								
Happily Unmarried Marketing Pvt Ltd.	<a href="http://www.happilyunmarried.com">www.happilyunmarried.com</a>	113	37%								
Mint Bird Technologies Pvt Ltd.	<a href="http://www.vacationlabs.com">www.vacationlabs.com</a>	60	26%								
Green Leaves Consumer Services Pvt. Ltd.	<a href="http://www.bigstylist.com">www.bigstylist.com</a>	64	25%								
<b>Total</b>		<b>7309</b>									

\* Approximate shareholding on fully disbursed and converted basis, held directly or indirectly (through subsidiaries, associates or affiliates)



# Zomato



The image shows the Zomato website landing page for Delhi NCR. The background is a dark, atmospheric photograph of a narrow street in a city at night, with people walking and lights from shops and street lamps. The Zomato logo is in the top left corner. In the top right, there are links for 'We're Hiring!', 'Log in with Facebook', and 'Log in'. The main headline reads 'Discover great places to eat around you in Delhi NCR'. Below this is a search bar with a location dropdown set to 'All of Delhi NCR', a search input field containing 'restaurant, cuisine or dish...', and a red 'SEARCH' button. Below the search bar, it says 'AVAILABLE IN 19 COUNTRIES' followed by a row of 19 country flags. At the bottom, it states '35 MILLION FOODIES USE ZOMATO EVERY MONTH'.

zomato

We're Hiring! Log in with Facebook Log in

Discover great places to eat around you in Delhi NCR

All of Delhi NCR [select location](#) restaurant, cuisine or dish... **SEARCH**

AVAILABLE IN 19 COUNTRIES

35 MILLION FOODIES USE ZOMATO EVERY MONTH

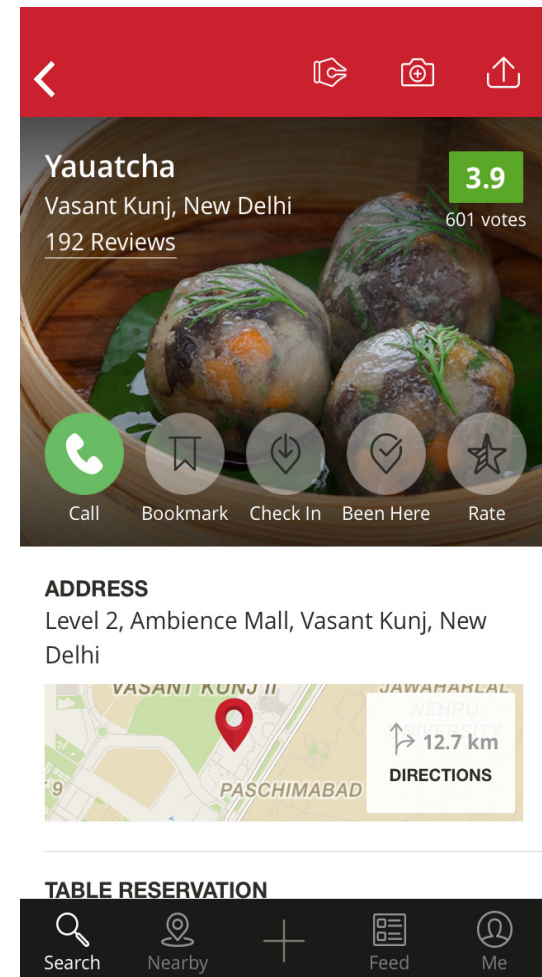
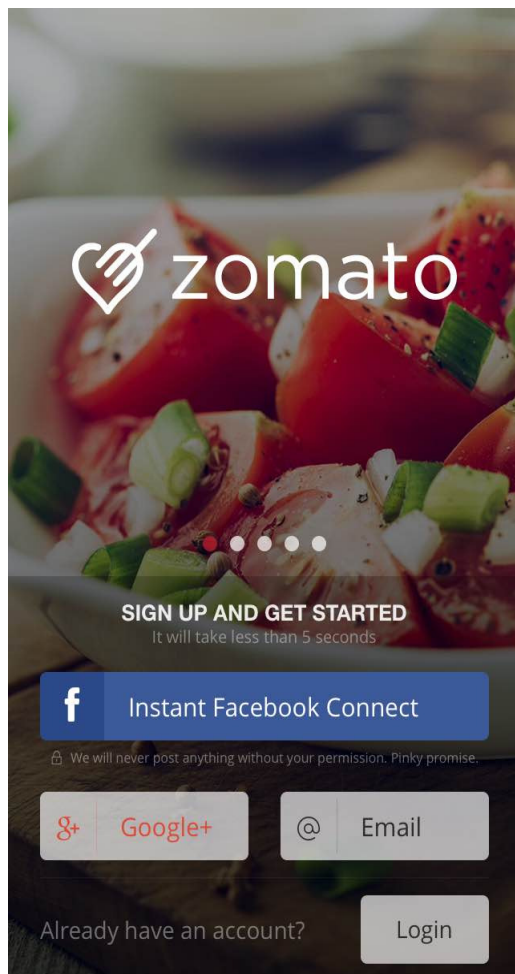
# Zomato

- A clear leader in the restaurant category in India and several other countries
- Launched online food ordering in 14 Tier I and Tier II cities in India in Q1
- Presence in 22 countries
  - India, UK, Canada, Czech Republic, Slovakia, Poland, Portugal, UAE, NZ, South Africa, Turkey, Philippines, Indonesia, Italy, Brazil, Ireland, Qatar, Sri Lanka, Chile, Australia, US and Lebanon
- Over 73 million sessions in June, 2015 across web and mobile
  - ~70% sessions through mobile
- Monetisation growing well

# Zomato – business model

- Business model
  - Digitise restaurant menus, provide relevant information (including map coordinates, pictures etc)
    - Regular updation through feet on street beats
  - Generate ratings and reviews and enable picture uploads from users
  - Provide a wow user experience
    - search capabilities by location, cuisine, dish names
    - convenience through a high quality mobile app
  - Monetise through advertising on the web and mobile app
  - Online food ordering launched in India in Q1
    - Delivery done by restaurant
  - Introduced a subscription product in FY 15
    - enables restaurants to upload promos, daily menus and create rich listings
  - Dine in payments (Zomato cashless) piloted in Dubai in Feb, 15

# Zomato – mobile app



# Policybazaar



About

Insurance ▾

Loans ▾

Help ▾

Sign In



1800-103-3999  
[24x7 Toll Free]



Term Insurance



Health Insurance



Car Insurance



Investment



Two Wheeler



Critical Illness



Personal Accident



Home Insurance



Travel Insurance



Loans & Cards



# Policybazaar

- Policybazaar is India's online price comparison site for insurance
  - A clear value add to individuals and Financial Institutions
- A leader in its category
  - estimated 90% share of Insurance comparison & 40% of online Insurance transactions
- A large untapped and growing market
  - A fraction (less than 4%) of the Indian population is insured

# Meritnation



Like 275k Purchase  
011-40705070 or Call Me

What are you looking for?

Download our Mobile App

Explore

Log In

Register

- Live Classes
- CA-CPT
- IITJEE | AIPMT
- Class XII
- Class XI
- Class X
- Class IX
- Class VIII
- Class VII
- Class VI
- Class V
- Class IV
- Class III
- Class II
- Class I



## Crack your exams with the best tuitions, now at your home!

- ✓ Live Classes
- ✓ Best Teachers in India
- ✓ Classes VI-X

LEARN MORE

Join now for FREE

Name

E-mail

Password  Mobile

Select Board  Select Class

Student Parent Tutor Teacher

JOIN NOW

By clicking on "JOIN NOW" you agree to our T&C

Join 8319597 happy students at Meritnation

India's largest online education portal for students from Classes I to XII

### Study

Videos, Animations and Interactive Activities

### Test

Unlimited Practice tests

### Homework Help

Get Solutions to all your Doubts Instantly

### Subjects

Math, Science, English, Hindi & more...

### Boards

CBSE, ICSE, Maharashtra & more...

### Entrance Exams

IITJEE, AIPMT, CPT & more...

OUR RESULTS

Meritnation Wall of Success

School made easy! Join now for FREE

FREE

access to all NCERT Solutions

# Meritnation

- Supplementary online learning platform for K12
  - Proprietary content
  - Freemium model
  - Direct to consumer
- Provides free solutions mainly for
  - mathematics and science for K12 of popular national Indian curriculum's viz. CBSE and ICSE
  - Some State Board's curriculum added
- Paid product for online assessment and teaching solutions
  - provides resources to kids for self study after school
- Adding offline centres
- Test prep product for engineering and medical entrance examinations



# Meritnation contd.

- Till end June, 2015
  - Over 9 million registered users
  - 1.4 million student generated questions
  - 4 million answers from experts and peers
- Over 3 million visitors every month
- ~50% of sessions in June, 2015 through mobile

# Canvera

Cherish your joyous moments forever with Canvera...

[Find a Photographer](#)

[Get your own Canvera Photobook](#)

[Share your Photobook on Facebook](#)

## Find a Photographer

Please select a category or location to search

Location

Photography Style, Occasion, Category

SEARCH

[All locations](#)

[All categories](#)

### Top Categories



Wedding Photography



Fashion Photography



Kids Photography



Commercial Photography

### Photographers In Focus



Lakshya Manwani Photography

### Experts Speak

Indian Wedding Photography...costs HOW MUCH?  
By Arjun Kartha

[Read More](#)



## Canvera Photobooks

EASY TO ORDER | DURABLE | BEAUTIFUL

Our stringent quality check ensures that each handcrafted Canvera Photobook surpasses your expectations. With a three layered packaging and shipping within a safety box, a bag and a tertiary shipping box, your memories will reach you safely and remain fresh forever.

You can select from ten different types of Photobooks with options for paper and size for every book.

# Canvera

- Produces printed wedding albums for professional photographers
- Build brand with the consumer but monetise through the professional photographer
- Products & services include:
  - Printed products (albums) sold to the photographer (main source of revenue)
  - Design of printed products and websites (service business that supports the product business)
  - Web solutions to help professional photographer build their website (SaaS)
  - Lead generation through photographer classifieds (started monetization through ads in Nov, 2014)
- Expertise in digital imaging and printing

# Canvera

- Business model
  - Photographers pay to order printed albums or photographs
  - Additional sources of monetization possible
    - Micro site and ad revenues from photographer classifieds
- Sales presence in 200+ cities
- New launches
  - Every printed book can now be downloaded to a mobile devices using Canvera's app and from the app shared on Facebook, WhatsApp
- Photographers directory basis city and location
  - Monetisation started Nov, 2014

# Mydala



I am in Delhi NCR ▾

Invite Friends

Get my APP

Cart (0)

Log In

Need Help? Call us at 011-43444444

## Discover great deals & discounts in Delhi NCR

Search 175,000+ deals & offers from 100,000+ brands



Eg. salon, gym, restaurant, tattoo, vico, flipkart coupons, saket, andheri

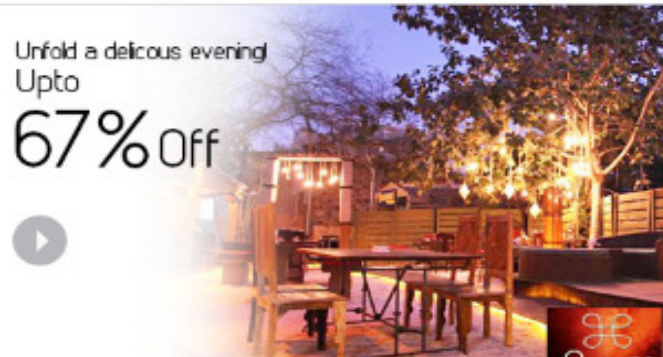
## Top Selling Deals

Food and Drinks | Beauty | Health and Fitness | Tattoos | Travel | Grocery Shopping | Online Coupons | Other Categories ▾

**25% Off**  
chinese, european &  
continental food



Unfold a delicious evening  
Upto  
**67% Off**



**ONLY ON APP**

Starbucks  
gift vouchers!



Promote  
your  
Business



# Mydala


- A deals and couponing site
  - Large sales team which sources deals
  - Power deals on mobile (partner with telecom operators)
- Evolving in to a merchant marketing platform on web and mobile
  - Majority revenues from mobile
- Large addressable market

# Mydala app


mv New Delhi

Search Nearby Shop Top deals

Q Search from 175k+ offers



Top Deals



< mv Restaurants

**The Great Kebab Factory**  
Saket  
Pay Just Rs. 19 and get 25% off on total food bill. Enjoy a delicious fine dining affair with The Great  
**₹19**










**Angrezee Dhaba**  
Multiple Outlets  
Enjoy 4 IMFL along with 1 veg or non veg platter at Rs 499. Enjoy the perfect evening!  
**₹19**

**Chicago Pizza**  
Multiple Outlets  
Get a garlic bread absolutely free on purchase of 8 inch round cheese pizza  
**₹9**

**Ffrunch**  
Satya Niketan  
Food for 4! Enjoy Family ffrunch offer at Rs 699  
**₹29**

**Urban Knights**  
Greater Kailash 1

< mv Grocery Shopping

 Get extra 30% on 500ml bottle Valid Till 23 Sep 14	 Buy 1 Get 1 on Kurkure Big Pack Valid Till 05 Sep 14	 Buy 3 Get 1 Free on 125 gm pack Valid Till 22 Aug 14
 Get extra 20% on 200ml bottle Valid Till 13 Sep 14	 Rs.100 off on Surf Excel 4 kg pack Valid Till 25 Sep 14	 Free Toothbrush with Toothpaste Valid Till 07 Aug 14
 Get pet bottle free with 2ltr pack Valid Till 13 Sep 14	 Maggie Jumbo pack Buy 4 Get 1 FREE Valid Till 15 Sep 14	 Cinthol Talc FREE with 4 Soap pack 125 gms Valid Till 15 Aug 14

In Store Top Offers Online

# Happily unmarried



[Interns](#) | [Blog](#) | [Track Order](#) | [Store Locator](#) | [Contact Us](#)

Your search is my command!

SEARCH



Cart

Login

Shop by category

Hot

Valentine Gifts

Bar

Apparel

Phone Covers

Home

Bags

Gift Packs

Stationery

UFO

Office

A vibrant yellow advertisement for 'Jar Hai'. It features a glass jar with a red ribbon and a label that reads 'I LOVE YOU' and 'WASTING MY WEEKENDS WITH YOU'. The jar is surrounded by colorful sticky notes with phrases like 'FEELING BLUE', 'LOVE', and 'I'M FEELING LUCKY'. The text 'KaHo na Jar Hai' is written in large, stylized letters. A pink 'CHECKOUT' button is at the bottom right. Below the main image are three smaller promotional boxes: 'Awesome Valentine Gifts', 'Introducing new bags', and 'Perfect device to serve your shots in.'.

Awesome Valentine Gifts

Introducing new bags

Perfect device to serve your shots in.

A red advertisement for 'PHONE COVERS'. It features a smartphone with a red cover. The text reads 'PHONE COVERS' and 'make your phone a superstar'.

A yellow advertisement for 'BAR ACCESSORIES'. It features several glasses and a bottle. The text reads 'BAR ACCESSORIES' and 'the true spirit of drinking'.

A blue advertisement for 'TEE SHIRTS'. It features a man and a woman wearing t-shirts. The text reads 'TEE SHIRTS'.

Hey Good looking! Thanks for hittin on us!





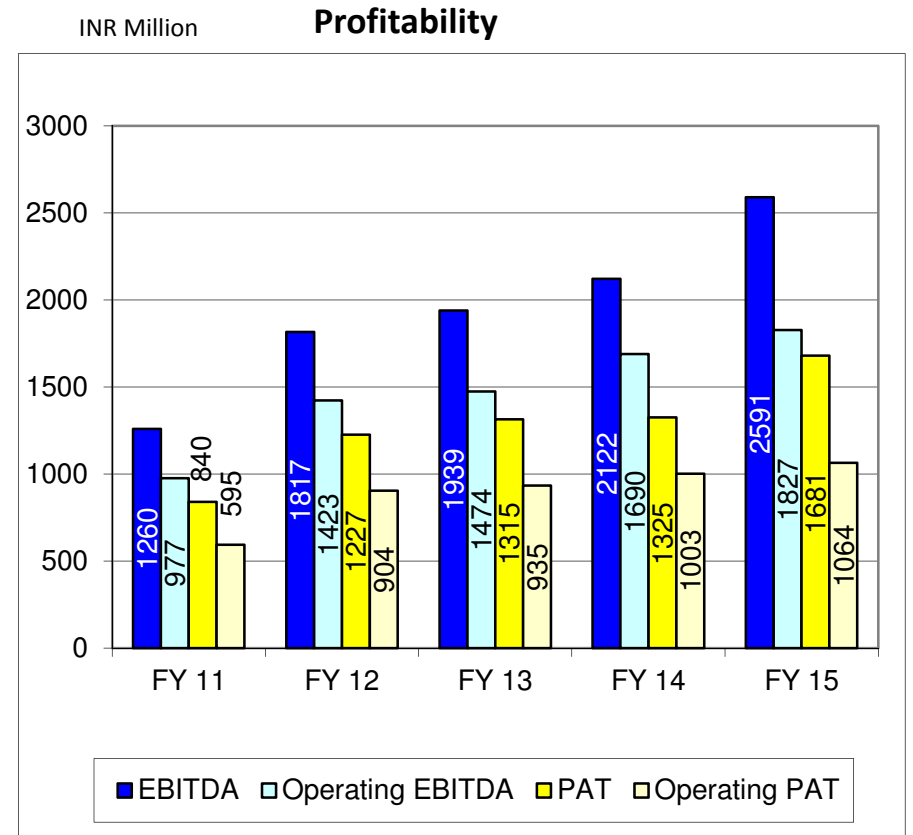
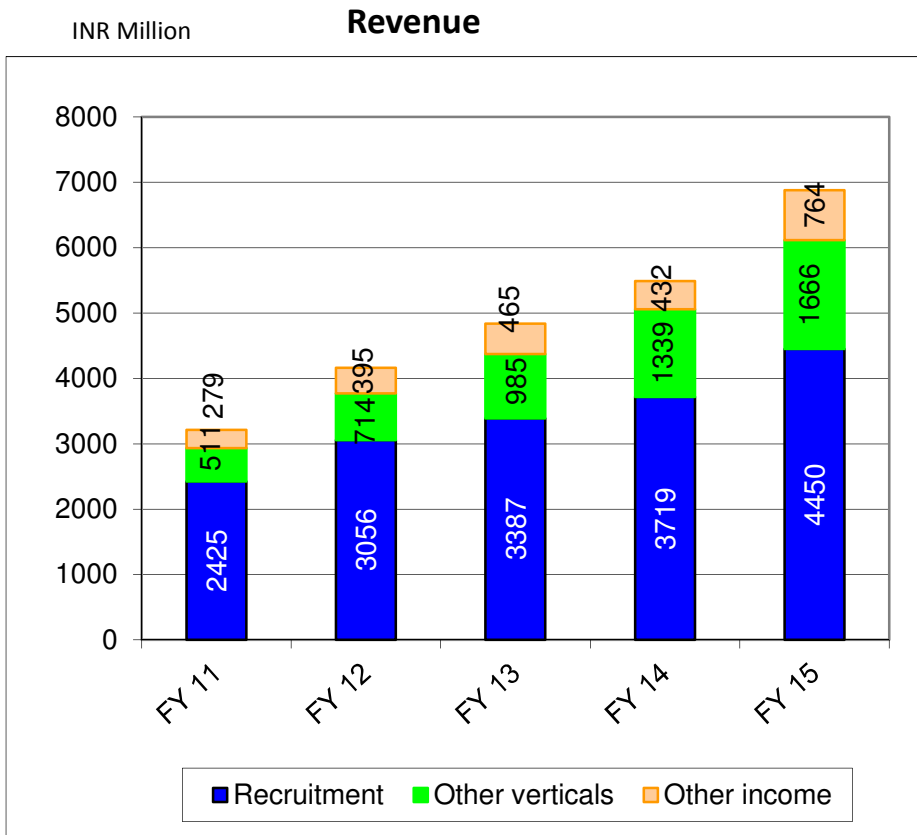
# Happily Unmarried

- Designs and sells fun quirky products
  - With an Indian touch
- Mainly offline sales as of now
  - Online scaling gradually

# Financials

(Standalone)

# Consistent long-term growth in Revenue & Profitability



In FY 15, Recruitment was 72.7% and Other Verticals 27.3% of the standalone Operating Revenue of Rs 5,058 mn

EBITDA and PAT nos. above exclude the CSR expense of about Rs 33.8 million

In FY 15, on a consolidated basis, Operating Revenue was Rs 7,332 mn (Rs 6,116 mn on standalone basis) and PAT Rs 242 mn (Rs 1,647 mn on standalone basis) on account of losses in investee companies

Other Income in the above chart is treasury income

**Investment in 99 acres could compress margins in FY 16**

# Team

# Management Team

Name	Age	Qualifications	Designation/ Role	Previously worked with	Year of joining
Sanjeev Bikhchandani	52	BA Economics St. Stephens, PGDM IIM-A	Founder and Executive Vice Chairman	Lintas, Glaxo Smith Kline	1995
Hitesh Oberoi	43	B Tech, IIT Delhi, PGDM, IIM-B	Managing Director and CEO	HLL (Unilever)	2000
Vivek Khare	44	M. Sc (Physics) IIT – Kanpur, PGDBA-Birla Institute of Management Technology	Executive Vice President	-	2000
Deepali Singh	41	B Sc, LLB, Delhi University, PGDBA, IPM	Executive Vice President Firstnaukri	Aptech	2000
Arif Ismail Parker	40	BA	Executive Vice President- Sales	ITNation.com	2000
Vibhore Sharma	41	B Sc, IGNOU	Chief Technology Officer Naukri	Pioneer	2001
Suresh V.	43	BE, Masters in Management, Sathya Sai Institute of Management	Chief Sales Officer - Naukri.com	Xerox	2001
Neeraj Sharma	42	B.Com , PGPM	Executive Vice President- Sales	RPG Group	2001
Niraj Kumar Rana	39	BSC, MBA	Executive Vice President- Sales	-	2001
Manoj P	41	BE- University of Mysore MBA - Xavier Institute of Management and Entrepreneurship	Executive Vice President- Sales	Indian Seamless Group	2002
Harveen Singh Bedi	43	PGDBA-Birla Institute of Management Technology	Executive Vice President Quadrangle & Ehire	Nestle	2002
Dinesh P Kumar	39	MBA	Executive Vice President- Sales	Notre Advertising	2002
Satyajit Tripathi	41	BSc ,PGDBM	Executive Vice President- Sales	-	2002
Ambrish Kumar Singh	41	Btech, MBA	Senior Vice President and Head Sales Shiksha	LSI Software, Pentasoft Tech	2003
Sudhir Bhargava	46	BE, MBA, FMS, Delhi University	Executive Vice President Corporate Finance	HSBC, ICICI Bank	2006
Sharmeen Khalid	44	MBA, IRMA	Chief Human Resources Officer	Polaris	2006
Shalabh Nigam	43	B Tech, IIT Kanpur	Chief Technology Officer - Jeevansathi, 99acres, Shiksha	Baypackets	2007
Rajesh Khetarpal	44	CA	Executive Vice President- Finance	Bharti	2007
Sumeet Singh	41	BBA, MBA	Executive Vice President-Marketing,Corporate Communication and Strategic Alliances	CII	2007

## Management Team contd.

Name	Age	Qualifications	Designation/ Role	Previously worked with	Year of joining
Nishant Pandey	39	B Tech, IIT Delhi, MBA ISB	Executive Vice President- Product Development	Schlumberger	2008
Rinchan Gupta	37	BE - Comp Science	Senior Vice President Interaction Design	HP India	2008
Vivek Jain	41	B Tech, IIT Delhi, PGDM, IIM – B	Chief Product Officer-Naukri & Head-Naukri FF	Isoft, Adobe, IBM, ICICI Securities	2010
Maneesh Upadhyaya	37	B Sc, St Stephens, MBA, FMS, Delhi University	EVP & Business Head - Shiksha	HUL, Bain & Co.	2010
Tarun Aggarwal	40	B Tech, MBA IIM Ahmedabad	Executive Vice President and Business Head-Naukri Gulf	HT Media, Tech Mahindra, HCL Technologies	2010
Amit Kumar Singh	38	B Tech - IIT Kanpur, PGDBM - IIM Calcutta	Executive Vice President - Product Development	Adobe Systems, Citibank	2011
Ravi Pratap	37	B.Tech- BIT Mesra, PGDBM - IIM Bangalore	Senior Vice President Product Development	Toostep, Headstrong, Iflex	2012
Manav Rajkumar Gupta	37	B.Tech , MBA - European School of Management and Technology, Berlin	Senior Vice President Product Development	Toostep, TCS, Mittal Steels	2012
Manish Gupta	35	PhD (Mathematics) - IIT Delhi	Senior Vice President	DRDO, Innovation Labs, Citi	2012
Murlee Manohar Jain	37	Bcom, CS	Associate Vice President-Secretarial & CS	Apollo Tyres	2013
Anurag Jain	37	MBA- ISB Hyderabad, MS - Wright State University	Sr. Vice President and Product Head Shiksha	Microsoft, Nokia, Dassault Systemes	2013
Chintan Arvind Thakkar	48	CA	CFO	Computer Associates	2014
Pankaj Jain	40	B.Tech - IIT Delhi, MS- Stanford University	Executive Vice President- New Projects	Spice Online Retail, Spice Televentures, Taxila, Siebel Systems	2014
Shailesh Chandra	41	BE - Delhi College of Engg, PGDBM- IIM A	Executive Vice President	Amazon, Genpact, Indian Railways, Maruti Udyog, Indian Petrochemicals	2014
Sanjay Suri	43	MS- University of California	Executive Vice President- Engineering	Tradus, ClearSenses, Videocrux, Amazon, Oracle	2014
Narasimha Jayakumar	42	MBA- London Business School, PGDM- IIM-B, B Tech- NIT Karnataka	Chief Business Officer- 99acres.com	TV18 Home Shopping Network Ltd, Google, Expedia, Galileo Int., TAS	2015
Jatin Bery	41	MSc Corp & Int'l Finance, Durham University, MBA (IMI), BA (Hons) Economics, St.Stephen's	Executive Vice President Corporate Development	Kotak Investment Banking, Ernst & Young, JPMorgan	2015

About 10% of the total employees are covered under ESOP

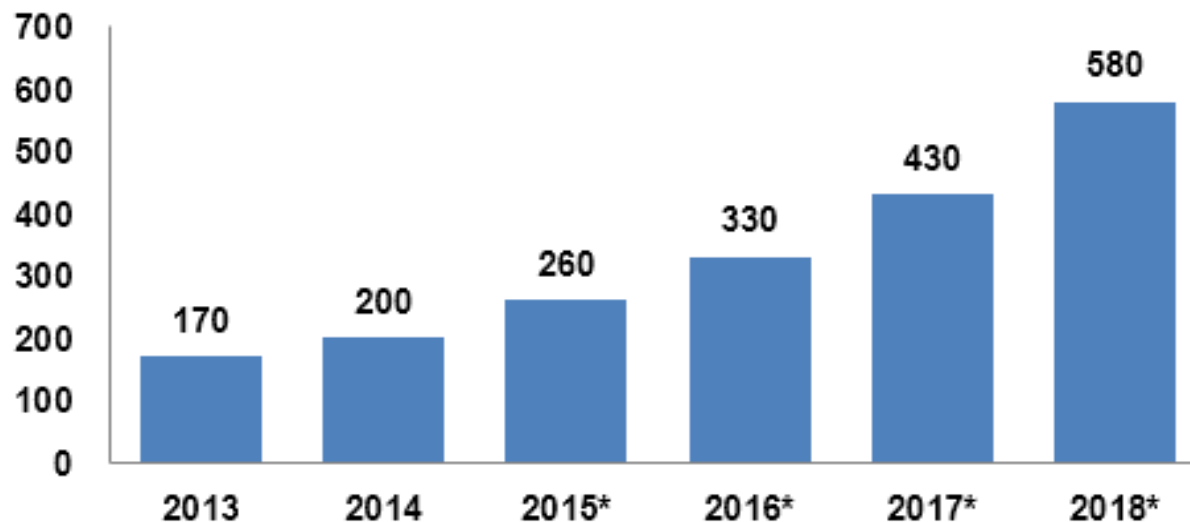
# Internet in India

# No. of internet users

- As per TRAI, number of internet subscribers were
  - 302.35 million as of 31.3.2015
  - 251.59 million as of 31.3.2014

Source : <http://www.trai.gov.in/WriteReadData/PIRReport/Documents/Indicator-Reports-Mar12082015.pdf>

- Rapid growth expected (nos. in millions)



Note: \* Forecasts. Source: BCG.



# Banks/ brokerages that cover us

Firm	Analyst	Phone Number	E-mail
Anand Rathi	Mohit Jain	+91.22.6626 6531	<a href="mailto:mohitjain@anandrathi.com">mohitjain@anandrathi.com</a>
Axis Capital	Nivedan Reddy	+ 91.22.4325 2525	<a href="mailto:nivedan.reddy@axiscap.in">nivedan.reddy@axiscap.in</a>
B&K Securities	Sushil Sharma	+91.22.4031 7117	<a href="mailto:sushil.sharma@bksec.com">sushil.sharma@bksec.com</a>
Centrum Broking	Ankit Kedia	+91.22.4215 9634	<a href="mailto:ankit.kedia@centrum.co.in">ankit.kedia@centrum.co.in</a>
Citigroup	Gaurav Malhotra	+91.22.6631 9885	<a href="mailto:gaurav.a.malhotra@citi.com">gaurav.a.malhotra@citi.com</a>
CLSA	Ankur Rudra	+91.22.6650 5059	<a href="mailto:ankur.rudra@clsa.com">ankur.rudra@clsa.com</a>
Credit Suisse	Anantha Narayan	+91 22 6777 3730	<a href="mailto:anantha.narayan@credit-suisse.com">anantha.narayan@credit-suisse.com</a>
Edelweiss	Sandip Agarwal	+91.22.6623 3474	<a href="mailto:sandip.agarwal@edelweissfin.com">sandip.agarwal@edelweissfin.com</a>
ICICI Direct	Abhishek Shindadkar	+91.22.4084 0412	<a href="mailto:abhishek.shindadkar@icicisecurities.com">abhishek.shindadkar@icicisecurities.com</a>
ICICI Securities	Kuldeep Koul	+91.22.6637 7573	<a href="mailto:kuldeep.koul@icicisecurities.com">kuldeep.koul@icicisecurities.com</a>
IIFL	Sandeep Muthangi	+91.22.4646 4686	<a href="mailto:sandeep.muthangi@iiflcap.com">sandeep.muthangi@iiflcap.com</a>
JP Morgan	Viju K George	+91.22.6157 3597	<a href="mailto:viju.k.george@jpmorgan.com">viju.k.george@jpmorgan.com</a>
Jefferies	Arya Sen	+91.22.4224 6122	<a href="mailto:asen@jefferies.com">asen@jefferies.com</a>
Kotak Securities	Lokesh Garg	+91.22.4336 0884	<a href="mailto:lokesh.garg@kotak.com">lokesh.garg@kotak.com</a>
Morgan Stanley	Parag Gupta	+91.22.6118 2230	<a href="mailto:parag.gupta@morganstanley.com">parag.gupta@morganstanley.com</a>
Nomura	Ashwin Mehta	+91 22 40374465	<a href="mailto:ashwin.mehta@nomura.com">ashwin.mehta@nomura.com</a>
Oppenheimer & Co.	Manish Hemrajani	+1 212 667-5407	<a href="mailto:manish.hemrajani@opco.com">manish.hemrajani@opco.com</a>
Spark Capital	Srivathsan Ramachandran	+91.44.4344 0399	<a href="mailto:srivathsan@sparkcapital.com">srivathsan@sparkcapital.com</a>
UBS	Gautam Chhaochharia	+91.22.6155 6080	<a href="mailto:gautam.chhaochharia@ubs.com">gautam.chhaochharia@ubs.com</a>
Yes Securities	Abhishek Kumar	+91.22.3347 7623	<a href="mailto:abhishek.kumar@yessecuritiesltd.in">abhishek.kumar@yessecuritiesltd.in</a>

Indicative list, subject to change

# Investor relations contacts

Name	Chintan Thakkar	Sudhir Bhargava
Designation	CFO	EVP - Corporate Finance
e mail	<a href="mailto:chintan.thakkar@naukri.com">chintan.thakkar@naukri.com</a>	<a href="mailto:sudhir.bhargava@naukri.com">sudhir.bhargava@naukri.com</a>
Telephone	+91 120 3082137	+91 120 3082006
Fax	+91 120 3082095	
Address	Info Edge (India) Limited, B 8, Sector 132, Noida – 201 301, Uttar Pradesh, India	
Website	<a href="http://www.infoedge.in">www.infoedge.in</a>	